Developing

# A GLOBAL

A Panel on International Programs at Three Universities

### 2024 UT Dallas Undergraduate Deans Conference

Robert Whitelaw, PhD – New York University, Stern School of Business Todd Alessandri, PhD – Northeastern University, D'Amore-McKim School of Business Nikhil Celly, PhD – University of Houston, Bauer College of Business

> Frank Kelley UH Bauer College Moderator

🧳 NYU STERN

## International Programming

UT Dallas 2024 Undergraduate Deans Conference

Robert Whitelaw Dean, Undergraduate College NYU Stern School of Business March 7, 2024

CHANGE. DARE IT. DREAM IT. DRIVE IT.

NVU

40

TISCH HALL

NYU STERN SCHOOL OF BUSINESS



### **Three 4-Year Degree Programs**

- 1. BS in Business (2,300 students)
- 2. BS in Business & Political Economy (200 students)
- 3. BS in Business, Technology & Entrepreneurship (200 students)

## **Two Dual Degree Programs**

- 1. BS in Business/BFA in Film & Television
- 2. BS in Business/MS in Accounting

### **One International Start Program**

1. First Year in London Opportunity (40 students)

Academics	Social Impact	Global	Professional	Community
We take pride in our well-rounded education and approach our academics with honesty and integrity	We're eager to use business to create a positive impact, and we take this responsibility seriously	We seize opportunities to expand our perspectives and serve as global ambassadors	We act with professionalism as we explore our interests and shape our future	We support each other and foster an inclusive community where everyone can grow and excel

Academics	Social Impact	Global	ofessional	Community
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	<b>,</b>	ambassadors		



## **Global Experience Requirement**

All students are required to have a global experience during their time at NYU Stern

- Effective Fall 2023 (Class of 2027)
- Three main ways to satisfy this requirement (target)
  - 1. Study away at one of the 15 NYU global sites (60%)
  - Study away at one of our 17 International Business Exchange (IBEX) partners schools (10%)
  - Take a short-term immersion course—Stern Around the World (SAW) (30%)

### 🗳 NYU STERN

### **International Programming**



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## SAW

- Semester long courses taught in NYC
  - Fall and spring
  - Capped at 34 students
- Short-term travel component
  - Fall course → fall break or January travel
  - Spring course  $\rightarrow$  spring break or late-May travel
- Different flavors
  - General business and economics of …
  - Specialized sustainable consulting, social entrepreneurship, global real estate, ...
  - o International & domestic
- Course fee + travel costs
  - Detailed budgeting is key
  - Visible, generous & seamless financial aid
- Resource intensive
  - 1 faculty and 2 staff members on every trip
  - o On-the-ground partner



### IBEX

- 17 partner schools in 13 cities
  - Bilateral agreements
  - Pure exchange (no money changes hands)
  - $_{\odot}$   $\,$  Selection of courses in English is key qualification
- Supply & demand
  - Keep surpluses and deficits to a minimum
  - NYC is desirable (we are lucky)
  - Students are fickle (Maastricht vs. Singapore!)
  - Leveraging visiting students and former participants
- Resource intensive
  - o Global Experiences team has 4 full-time staff
  - $\circ$  Transferring credits back to Stern
    - o All pass/fail
    - Speed vs. flexibility in course choices
  - Making sure incoming students are placed appropriately

## Why Global? Consistent Messaging! "We seize opportunities to expand our perspectives..."

- Build intercultural competence
- Acquire (and demonstrate) skillsflexibility, adaptability
- Gain direct knowledge (there is no substitute for being there)
- Create memories

Study abroad has a substantial long-term impact on individuals' career paths.

Skills obtained by studying abroad, strategic international understanding and cross-cultural experience, are included among the top 4 most important employee traits.

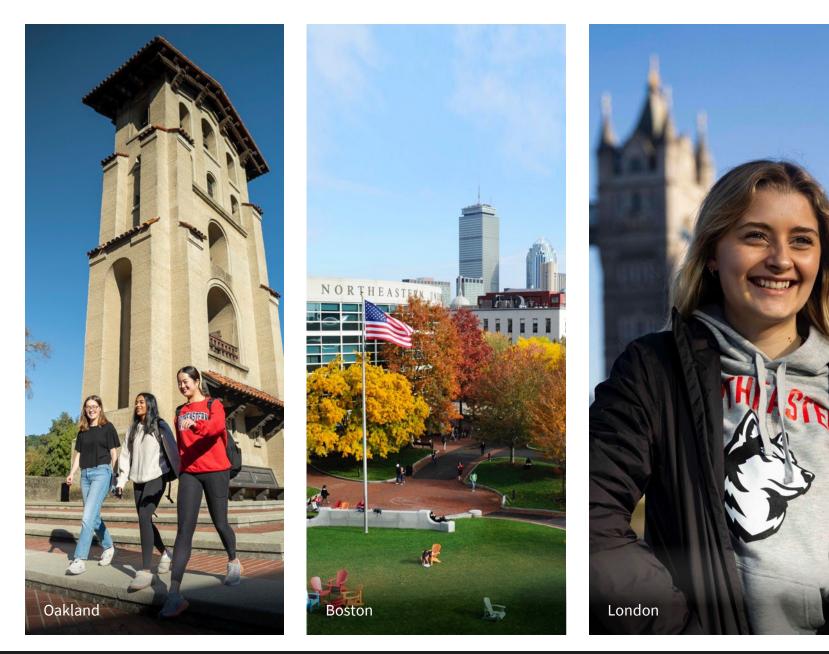
64 percent of employers consider study abroad experience to be important.

Over a third of employers surveyed would consider offering a higher salary to a job candidate who has studied abroad. Nearly a quarter of employers said they are more likely to hire a recent graduate that has lived or traveled abroad.

## Implementing a Global Mindset at the D'Amore-McKim School of Business

Todd Alessandri Associate Dean of Undergraduate Education

UT Dallas Associate Dean's Conference March 2024





# D'Amore-McKim Snapshot

### **Approximately 5,250 undergraduate students**

• Additional ~1,200 students outside DMSB pursuing major

### 200 Full-time faculty

### **Degree Programs**

- BS in Business Administration
- BS in International Business
- New Business and Law Program
- Combined majors (14)

### **18 Concentrations**

Northeastern University D'Amore-McKim School of Business

## N

## Context of Northeastern University

### **Co-op = signature of NU**

4-6 month experiential learning

"next level" internship

Required for business students

### **NU Global Campus Network**

12 network locations (including 2 full campuses) outside Boston

Varying levels of course offerings and university infrastructure

Global mindset = key dimension of Northeastern University and D'Amore-School of Business visions

One size does not fit all Provide menu of opportunities





## Immersion Opportunities

**Dialogues of Civilization: 30-day themed summer immersion program** 

2 academic courses

Partner with local institutions/organizations

### Semester In: pursue semester at one of NU's network locations

London

Silicon Valley

**Global cooperative experiences** 

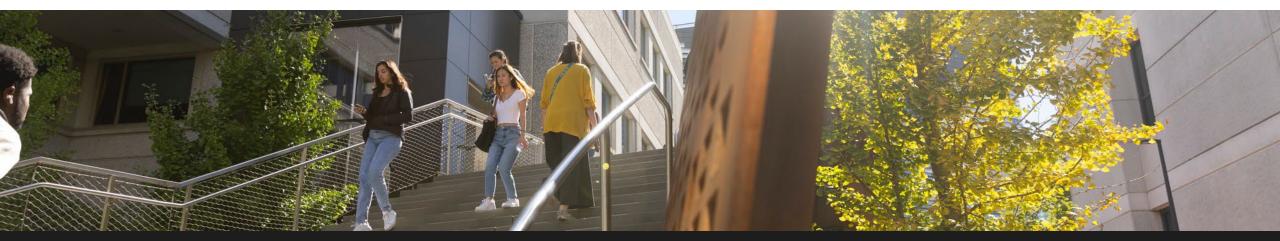
Study abroad

Semester/year abroad at one of our partner school programs



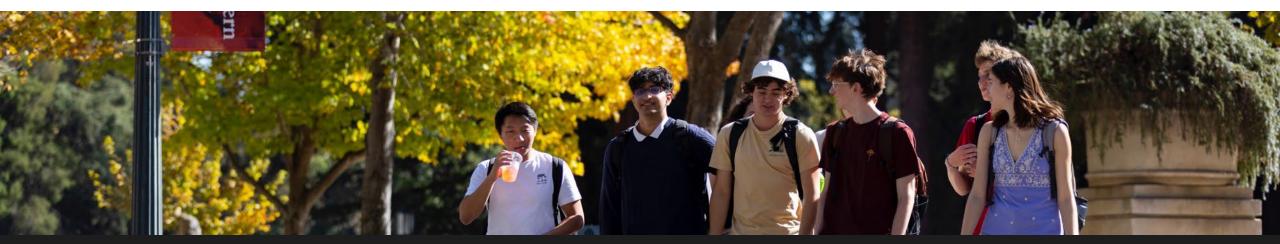
### BS in International Business

- One of our 2 business degrees
- Global mindset fundamental to the program
- Focus on developing knowledge and cultural competency
- Global experience required for at least 1 semester
  - Study at a partner institution and/or global coop
- Partner schools
  - Member of the International Partnership of Business Schools (IPBS)
  - Number of additional partner schools through University relationships



### Lessons and Challenges

- Cost of infrastructure
- Relationship building
- Risk management
- Transfer equivalency
- Student preference vs. academic needs vs. business logic







# Thank you.

# **Questions?**



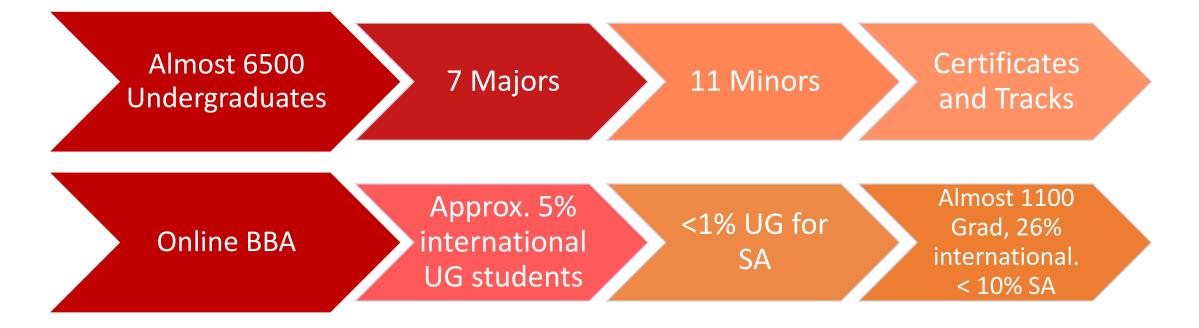
# A GLOBAL BAUER GLOBAL INITIATIVES

2024 UT Dallas Undergraduate Deans Conference

Nikhil Celly, PhD Assistant Dean of Global Initiatives March 7, 2024



## Key numbers/data





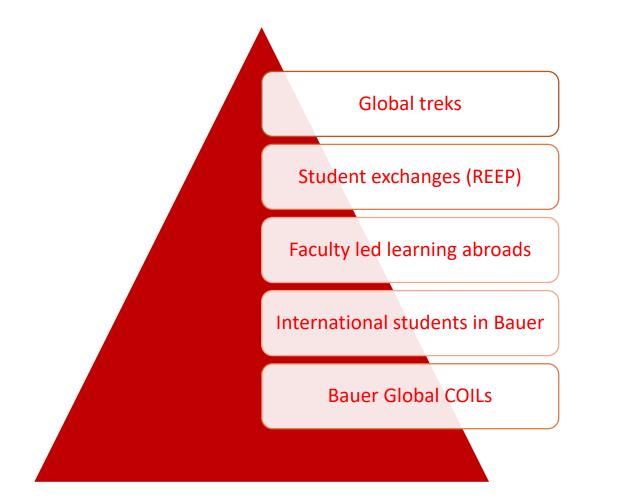
# Global partnerships, programs and focal countries

- 40+ global partnerships
- 2+2 BBA with IU-VNU, Vietnam
- Dual degree.
  - BBS MIS/ BS DSBA with the Asian Institute of Management, Philippines
- Accelerated pathways to BBA and MS





## Strategy for global mindset and experiences





# Building the culture/ structure for a Global Mindset

- Info sessions, promotions and advising
- BAUER+: An online platform for students to reflect on activities they are engaged with, structured around the NACE competencies, which includes "Intercultural Competence."
- Global Citizens Credential
- Faculty Annual Global Initiatives Award
- Global alumni engagement
- Global internships



## Bauer team and resources

## Assistant Dean of Global Initiatives

### **Graduate Assistant**

Associate Dean Undergraduate Programs Advising and admissions

Other Assoc. Deans, Alumni relations, Executive Development, Department Chairs

# Challenges or Opportunities?



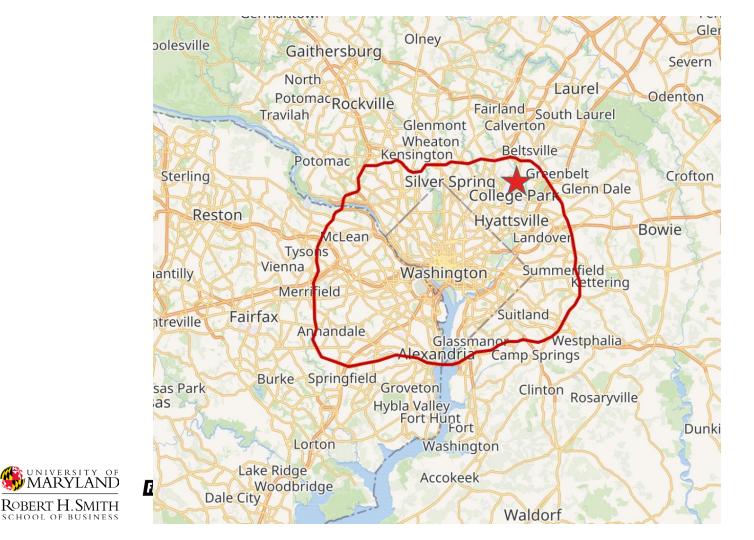


# Al and Business Education

Joe Bailey Associate Dean of Undergraduate Programs

March 7, 2024







### **COMPUTER** SCIENCE

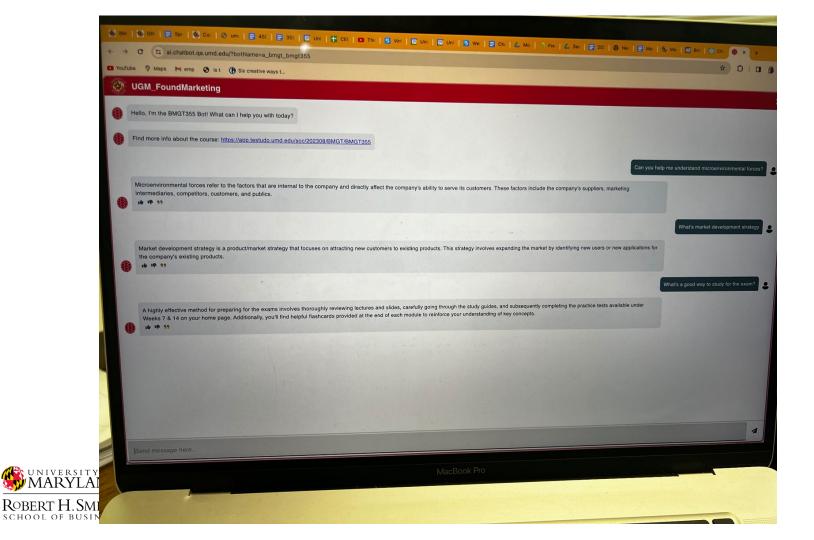
UNIVERSITY OF MARYLAND





# 1. Student Services

# Chatbot



What's market development strategy?

Market development strategy is a product/market strategy that focuses on attracting new customers to existing products. This strategy involves expanding the market by identifying new users or new applications for the company's existing products.

What's a good way to study for the exam?







# How we provide student services: 24/7 + Scalability

- How do student services scale?
- What scaffolding can AI bring to student services?





# 2. How we teach

# Prompt Engineering

#### **Causal Inference and Data Analytics for Managers**

#### Course Information

Instructors: Evan Starr and David Waguespack Term: Fall 2023

#### **Course Description**

The goal of the course is to provide students with a toolkit for linking data analysis and strategic decision making. Even while there is an increasing proliferation of data and analysis tools, making informed predictions about how and when policy decisions will influence performance outcomes is challenging. Making informed and useful predictions requires: a) understanding the basics of data structures, variables, and relationships; b) a nuanced understanding of the limits of statistical analysis as applied to causal reasoning; c) the application of research design solutions for common inferential pitfalls; and d) facility with credible research and reporting practices.







You

write r script that calculates the correlation between two variables: sales and year



#### ChatGPT

Certainly! Below is an example of R script that calculates the correlation between two variables, "sales" and "year":





- We first create sample data for "sales" and "year". These are just placeholder values for demonstration purposes. You would replace these with your actual data.
- Then, we use the `cor()` function in R to calculate the correlation coefficient between "sales" and "year".
- Finally, we print the calculated correlation coefficient to the console.

You can run this script in an R environment to calculate the correlation coefficient between your two variables.





## How we teach: Prompt Engineering

- Prompt engineering is the process of structuring text that can be interpreted and understood by a generative AI model. A prompt is natural language text describing the task that an AI should perform
- Who does the job?
  - $\circ$  Human
  - **A**
  - Human + Al







# #3: What we teach

## Supervision

## HONORS COLLEGE INTERDISCIPLINARY BUSINESS HONORS

### Is software neutral?

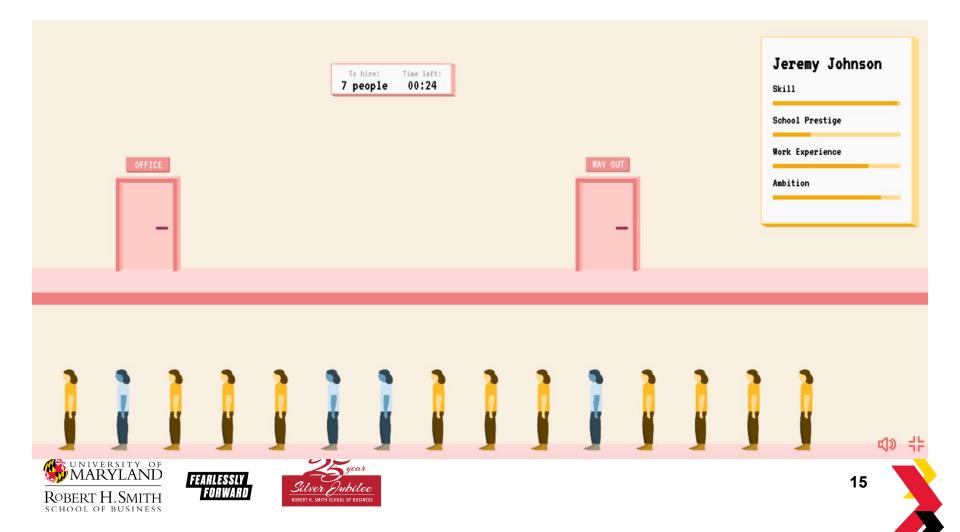
**Survival of the Best Fit** is an educational game about hiring bias in Al. We aim to explain how the misuse of Al can make machines inherit human biases and further inequality. Much of the public debate on Al has presented it as a threat imposed on us, rather than one that we have agency over. We want to change that by helping people understand the technology, and demand more accountability from those building increasingly pervasive software systems.





survivalofthebestfit.com





From: software-engineer@bestfit.com Subject: Hiring Algorithm

We're trying to figure out what's wrong with the algorithm.

Let's break down its decisions by orange and blue? Here they are; what do you think? Accepted Orange/Blue Makeup Average Orange Person Performance Rejected Orange/Blue Makeup Average Blue Person Performance This isn't biased. We're rejecting more blue people.



ROBERT H. SM

16

## What we teach: AI & Supervision

- How do we design AI models?
- Who supervises the models?
- How do we address errors, bias, and ethics?







## **Other Possible Use Cases**

- Datathons
- Forensic Accounting
- Sports Management
- Supply Chain Management
- Experiential Learning

FEARLESSLY

Computational Finance







## **Perspectives on Al**

- Al is in every discipline
- It impacts
  - How we provide student services
  - How we teach
  - What we teach







## Thank you



# Panel Session on AI

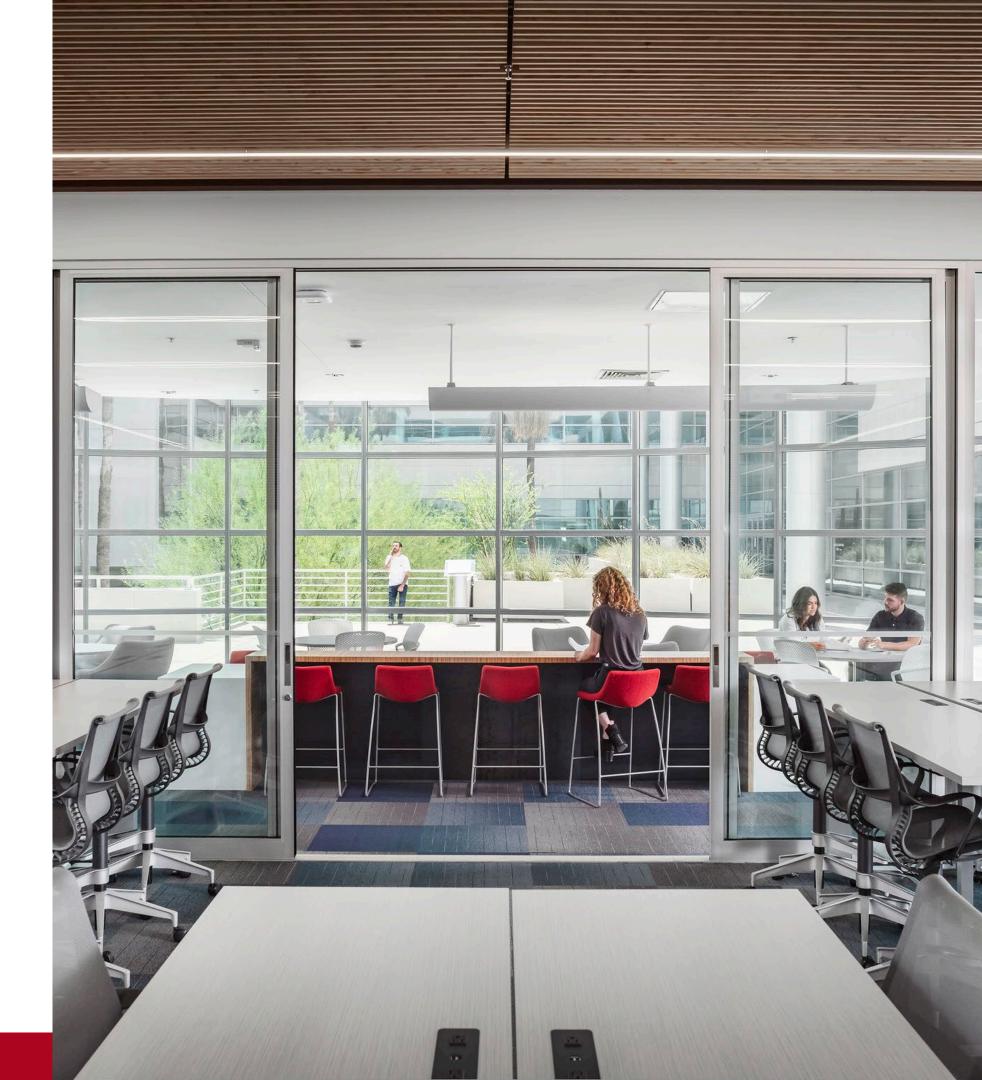
3/7/2024



# Background for this

# conversation

- AI lab at Eller since 1992
- Highly ranked in MIS (#3) and the department is celebrating its 50<sup>th</sup> year.
- Working on AI on Business degree
- Worked on reinforcement algorithms in 2003 as a part of my dissertation thesis
- Structured similar to MSBA (at Eller) and MSBAIM (at Purdue)



## Three Emphasis

## Techniques

Machine learning algorithms, e.g., KNN, neural nets.

Increased neural net focus CNNs, RNNs, Transformers.

Architectural design

## Technologies

Al Engineering: data augmentation, chaining, etc.

Scalable deployment of AI: Multi cloud infra

APIs, data piping, etc.

## Business Relevance

Explainability, reliability, Hallucination

Functional domains (e.g., healthcare)



THE UNIVERSITY OF ARIZONA Eller College of Management



### **Instructor Contact Information**



Gondy Leroy, PhD 520.621.4106

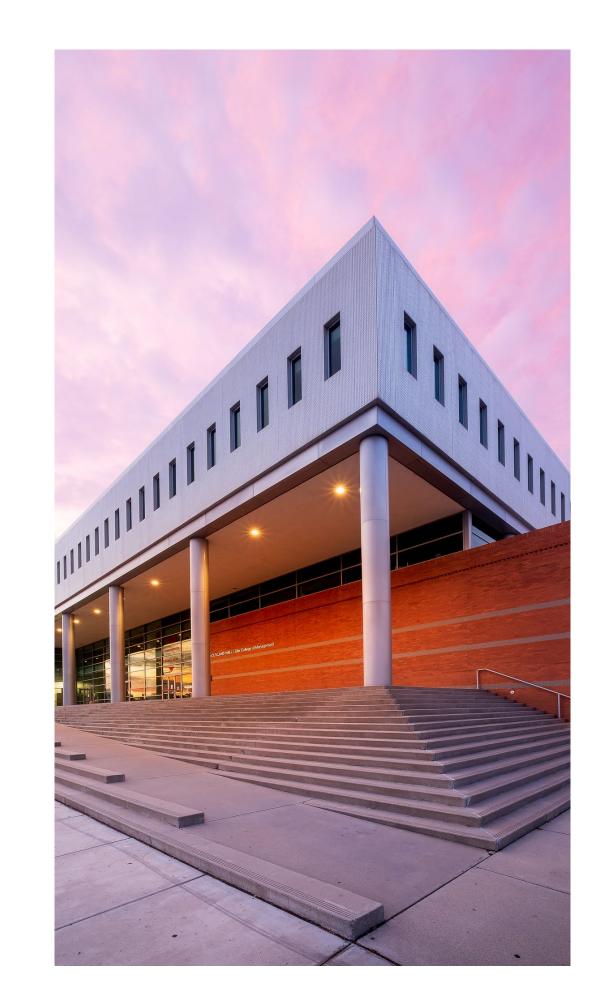
Course Overview

MS in AI in Business Al in Medicine **Course Syllabus** 

gondyleroy@arizona.edu https://mis.eller.arizona.edu/people/gondy-leroy



MARKETING DISCUSSION GROUP | ELLER COLLEGE OF MANAGEMENT



# Thank you

## Karthik Kannan – kkarthik@arizona.edu



## Southwest

## Filling the Skills Gap: Strategies for Enhancing Career Readiness

Greg Muccio, Managing Director, Talent Acquisition

### Agenda

- **1** Talent Acquisition Programs at Southwest Airlines
- **2** Understanding the Gaps
- **3** Key Attributes of Successful Early Career Professionals
- **4** Bridging the Gap: Collaboration with Academia and Industry
- **5** Preparing for Future Skill Demands

#### 6 Q+A

Page 2 Proprietary & Confidential



## Talent Acquisition at Southwest Airlines | Who We Are







#16 on Talent Board Candidate Experience Awards Ranked Among Forbes' Best Employers in America in 2023 No furloughs or layoffs in our 52-year history





### **Pipelining Programs at Southwest Airlines**

The pipelines that help us meet new business needs and opportunity gaps through early career hiring and awareness



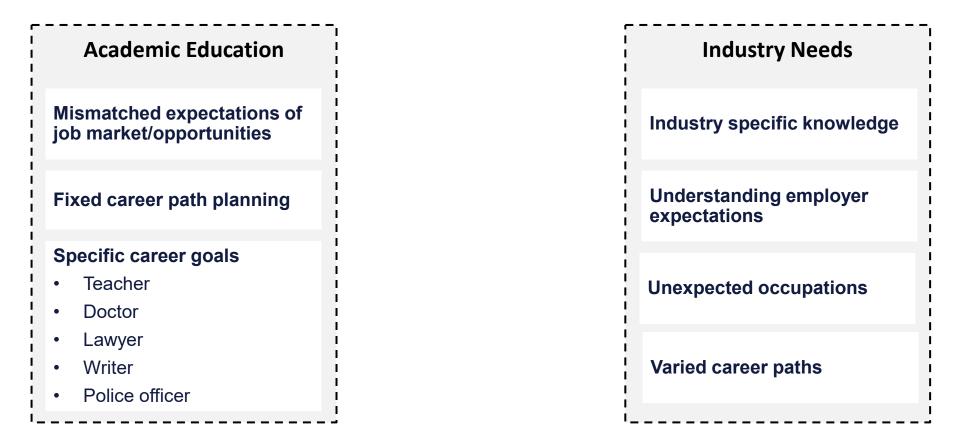
Southwest

Page 4 Proprietary & Confidential

## The Opportunity and Awareness Gap

"Young people simply don't know what they don't know about rewarding careers in high-demand fields" 1

A 2023 ZipRecruiter survey showed 3 in 10 graduating seniors regretted their college major <sup>2</sup>



Page 5

1 We Won't Solve America's Skills Gap Until We Acknowledge Our Own Awareness Gap (forbes.com) Proprietary & Confidential 2 Annual Grad Report – ZipRecruiter Economic Research (ziprecruiter-research.org)

## Southwest's

## **The Skills Gap**

According to the World Economic Forum (WEF), over half of all employees globally will **require upskilling or reskilling by 2025** to embrace new responsibilities driven by automation and new technologies.<sup>1</sup>

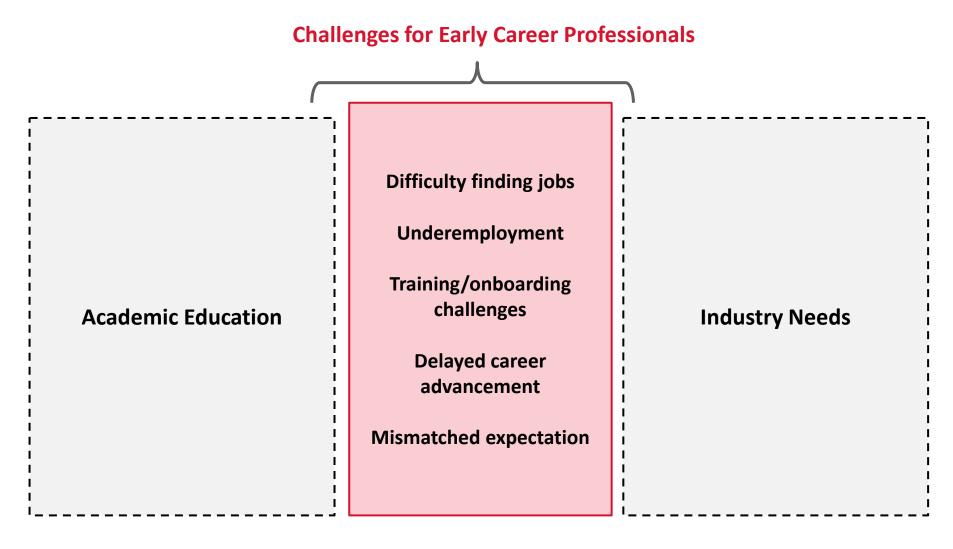
#### So, universities need to develop these skills too!

Academic Education	Industry Needs
eeting assignment equirements	Practical experience
heoretical emphasis	Adaptability
Fechnical skills	Soft skills/tailored communication
	Inquiry & analysis
Limited networking	Focus on strong personal brand

### Southwest'

Page 6

## The Skills and Awareness Gap

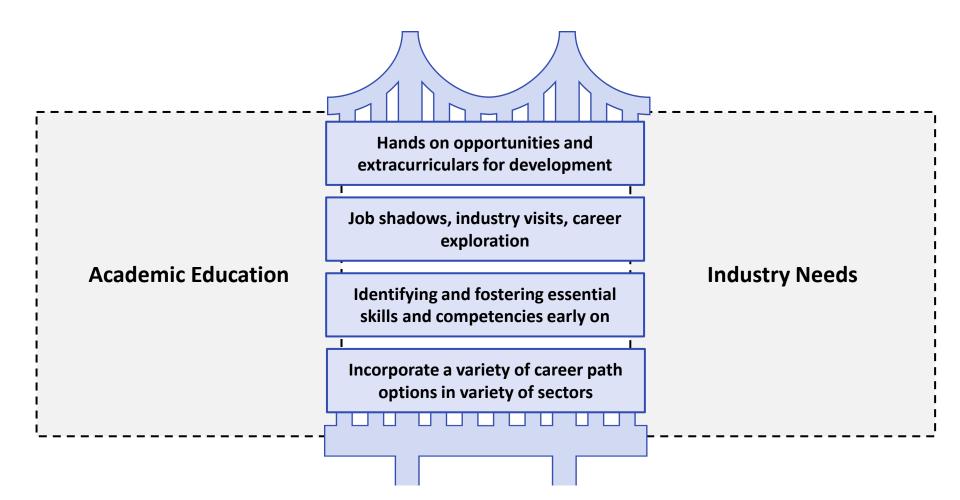


Page 7 Proprietary & Confidential

### Southwest'

## **Bridging the Gap**

Expanding awareness and developing skills to meet the needs of industries



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### Southwest'



- Locate, evaluate, and use information in decision making
- Make decisions and solve problems using sound, inclusive reasoning and judgment

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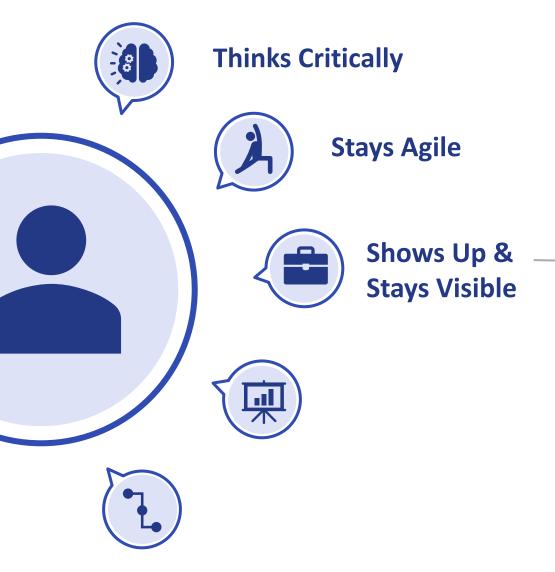




- Navigate change and be open to learning new technologies
- Quickly adapt to new or unfamiliar situations
- Proactively anticipate needs and prioritize action steps

Page 10 Proprietary & Confidential





alignment with organization and personal career values

• Maintain a positive personal brand in

- Be present and prepared
- Show a high level of dedication toward doing a good job

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- Effectively communicate actions and rationale, recognizing the perspectives of stakeholders
- Employ active listening, persuasion, and influencing skills.

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- Ability to analyze and interpret data
- Ability to integrate ideas/information across settings and contexts
- Ask appropriate questions for specific information from supervisors, specialists, and others

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## **Bridging the Gap**

Strategies for building desired competencies through collaboration between universities and companies



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## **Preparing for the Skills of the Future**

•	ncrease in process and automation	<ul> <li>Increased demand for</li> <li>Hard skills: Digital optimization and literacy, leveraging technology</li> <li>Soft skills: Uniquely human skills</li> </ul>		
2021	2022	2023	2024+	$ \longrightarrow $

#### **Digital literacy requirements across career paths**

"Within the enterprise, every department or function has spawned an alphabet soup of SaaS... that require dozens — if not hundreds — of hours of training in order to navigate them competently." <sup>1</sup>

#### **Uniquely human skills**

"Students should be equipped with the tools to effectively interact with technology while **simultaneously cultivating** emotional intelligence, contextual understanding, critical thinking and problem-solving skills. This **holistic approach to education** will empower individuals to **thrive in an automated world by harnessing their uniquely human capabilities.**"<sup>2</sup>

Page 151 How Higher Ed Can Prepare Students for Today's Digital Jobs (hbr.org)Proprietary & Confidential2 The Unique Value Of Our Human Skills In An Al-Powered Future (forbes.com)







## **Student Success and**

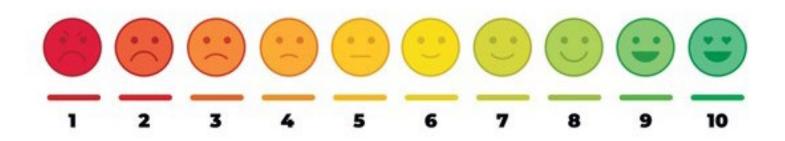
## **Engagement Strategies**

#### **Gaurav Shekhar**

Senior Assistant Dean - Graduate Programs Naveen Jindal School of Management The University of Texas at Dallas



My students are a \_\_\_\_\_





## Student engagement is tough



## **Student engagement is tough Pleasing my students is tough**



# Opportunity Solution

## Have we defined the problem?



## Social Media Growing up!









## **Social Media Now!**



### Your **ONE** innovative strategy that worked?



Personalized learning initiatives Fostering a sense of community

Active learning techniques

Technology integration



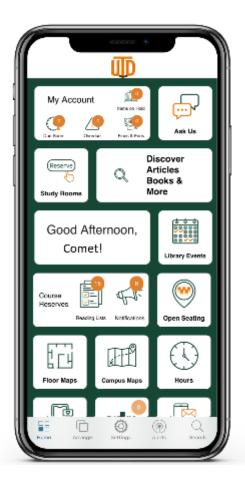
### How do you measure your Student's success?



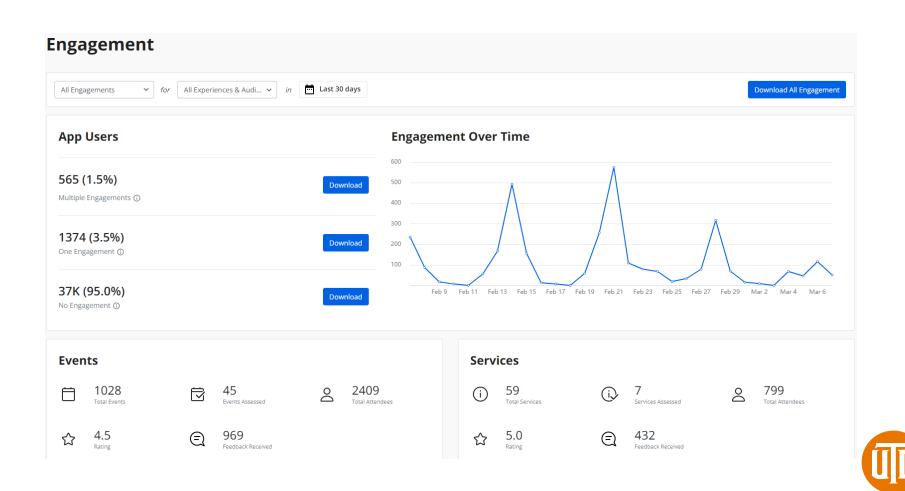
### How do you measure your Student's success?

- Exit Surveys
- Event Surveys
- Personal Interaction
- Advising









#### **MSBA Flex Coffee Chat**

Info Assessment Q Search... All Experiences & Audiences 🗸 Download Assessment Add Check-in 29 9  $\star \star \star \star \star$ Check-ins Ratings Average Rating: 4.1 Name Check-in Method Rating 3  $\star$   $\star$   $\star$   $\star$ 03/06/2024, 1:03pm  $\star \star \star \star \star$ 03/06/2024, 1:03pm  $\star$   $\star$   $\star$   $\star$ 03/06/2024, 1:02pm  $\star$   $\star$   $\star$   $\star$ 03/06/2024, 1:00pm



Your biggest **obstacle** in keeping students engaged?













# Brainwriting





### **Gaurav Shekhar**

Senior Assistant Dean, Graduate Programs Gaurav.Shekhar@utdallas.edu 972-883-5147

### in/gauravshekhar/



# What Happens to Learning When Generative AI Can See, Hear, and Speak

A New Era of Enlightenment: Amplifying Business Education Haya Ajjan, Associate Dean and Professor of Management information systems Martha and Spencer Love School of Business

Elon University, North Carolina, USA

Mar 8, 2024

The Annual Undergraduate Deans Conference, Wednesday, March 6-8, 2024



# Agenda





A RAPIDLY CHANGING LANDSCAPE

A Year of Accelerated Changes with OpenAI Innovations IMPACT ON PRODUCTIVITY Across Businesses and Research EXAMPLES FROM THE CLASSROOM From Lesson Plans to Regression Analysis



WHERE TO START? How to Begin Your Exploration Journey?







(i)

today we launched ChatGPT. try talking with it here:

### chat.openai.com

2:38 PM · Nov 30, 2022

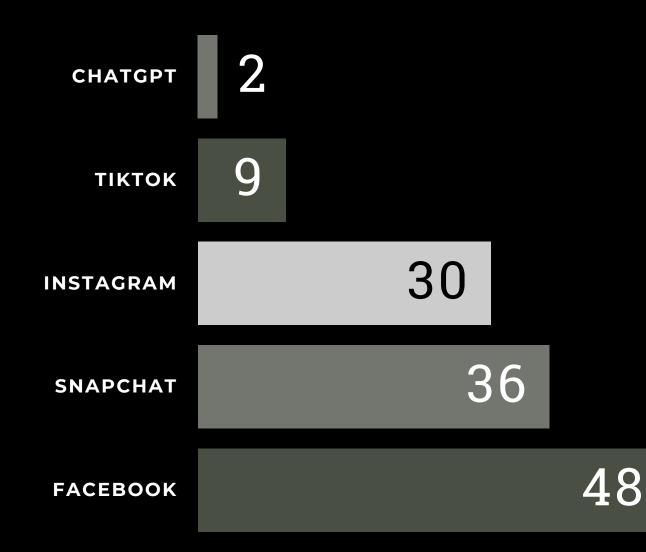


Read the full conversation on Twitter



**Read 1.2K replies** 

### NUMBER OF MONTHS TO REACH 100 MILLION ACTIVE USERS

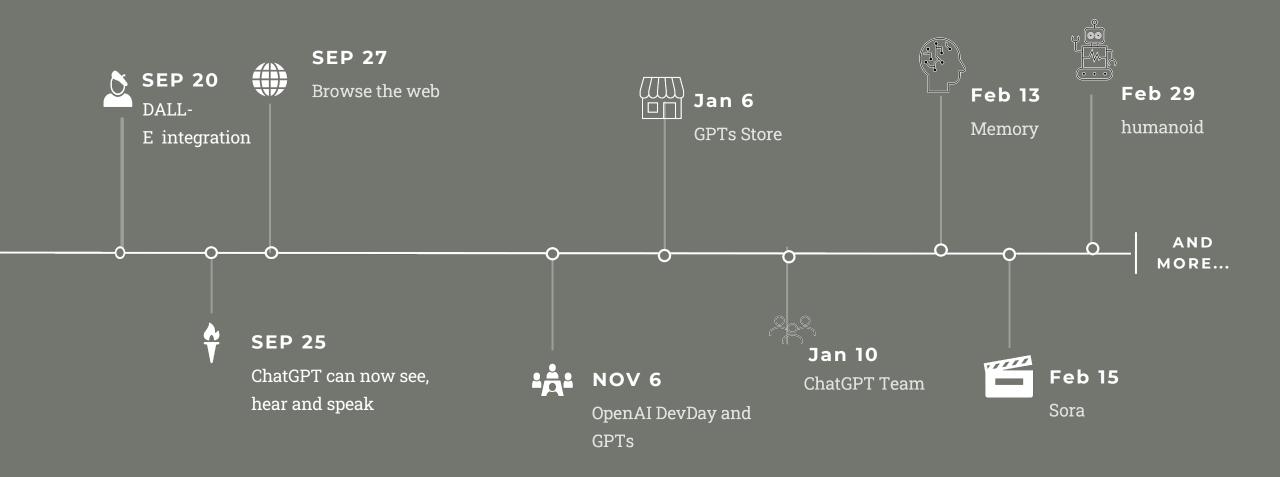


### ChatGPT passes exams like LSAT and GRE

Exam	GPT-4	GPT-4 (no vision)
Uniform Bar Exam (MBE+MEE+MPT)	298 / 400 (~90th)	298 / 400 (~90th)
LSAT	163 (~88th)	161 (~83rd)
SAT Evidence-Based Reading & Writing	710 / 800 (~93rd)	710 / 800 (~93rd)
SAT Math	700 / 800 (~89th)	690 / 800 (~89th)
Graduate Record Examination (GRE) Quantitative	163 / 170 (~80th)	157 / 170 (~62nd)
Graduate Record Examination (GRE) Verbal	169 / 170 (~99th)	165 / 170 (~96th)
Graduate Record Examination (GRE) Writing	4 / 6 (~54th)	4 / 6 (~54th)
USABO Semifinal Exam 2020	87 / 150 (99th - 100th)	87 / 150 (99th - 100th)
USNCO Local Section Exam 2022	36 / 60	38 / 60
Medical Knowledge Self-Assessment Program	75 %	75 %

Source: GPT-4 Technical Report <a href="https://cdn.openai.com/papers/gpt-4.pdf">https://cdn.openai.com/papers/gpt-4.pdf</a>

### A Rapidly Changing Landscape



### ← Post

Prompt: "Beautiful, snowy Tokyo city is bustling. The camera moves through the bustling city street, following several people enjoying the beautiful snowy weather and shopping at nearby stalls. Gorgeous sakura petals are flying through the wind along with snowflakes."



#### 1:14 PM · Feb 15, 2024 · 94.2M Views



### Sam Altman 🤣 @sama · Feb 15





### Replying to @sama

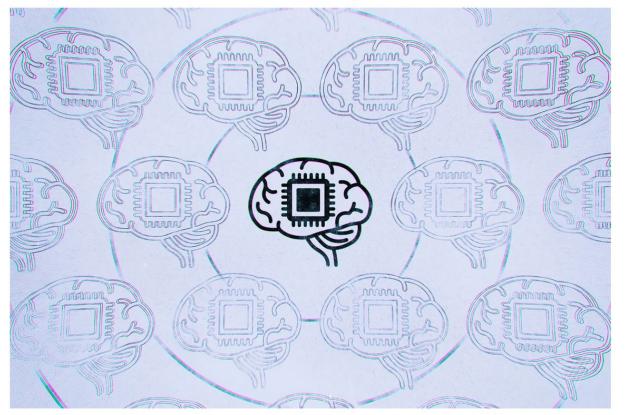
A instructional cooking session for homemade gnocchi hosted by a grandmother social media influencer set in a rustic Tuscan country kitchen with cinematic lighting

# Have you used ChatGPT in your classes?

# Productivity Impact

#### ARTIFICIAL INTELLIGENCE / TECH

## ChatGPT continues to be one of the fastest-growing services ever



/ In less than a year, it's hit 100 million weekly users, and over 2 million developers are currently building on the company's API, including the majority of Fortune 500 companies.

By **Jon Porter**, a reporter with five years of experience covering consumer tech releases, EU tech policy, online platforms, and mechanical keyboards.

Nov 6, 2023, 1:03 PM EST | D Comments / 0 New



Illustration by Alex Castro / The Verge

### Navigating the Jagged Technological Frontier: Field Experimental Evidence of the Effects of AI on Knowledge Worker Productivity and Quality

Harvard Business School Technology & Operations Mgt. Unit Working Paper No. 24-013

58 Pages • Posted: 18 Sep 2023 • Last revised: 27 Sep 2023

Fabrizio Dell'Acqua Harvard University - Business School (HBS)

Edward McFowland Harvard University - Business School (HBS)

Ethan R. Mollick University of Pennsylvania - Wharton School

Hila Lifshitz-Assaf Harvard University Lab for Innovation Sciences; Harvard LISH, Lab for Innovation Sciences; University of Warwick, Warwick Business School

Katherine Kellogg Massachusetts Institute of Technology (MIT) - Sloan School of Management

Saran Rajendran Boston Consulting Group, Henderson Institute

Lisa Krayer Boston Consulting Group, Henderson Institute

François Candelon Boston Consulting Group, Henderson Institute

#### Karim R. Lakhani

Harvard Business School - Technology and Operations Management Group; Harvard Institute for Quantitative Social Science; Harvard University - Berkman Klein Center for Internet & Society

Date Written: September 15, 2023

Now: Key findings

When is generative AI likely to transform your organization?

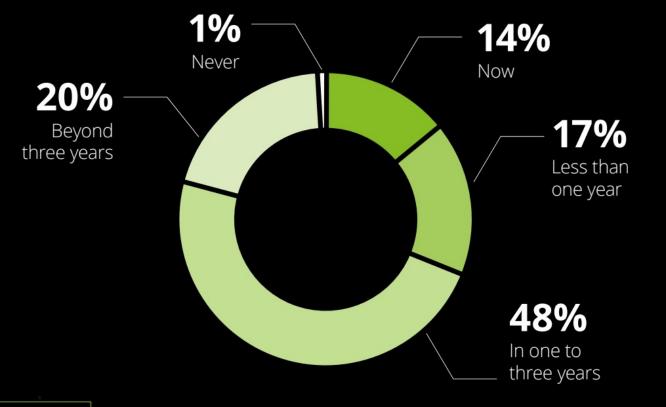


Figure 2

Q: When is generative AI likely to substantially transform your organization and your industry, if at all? (Oct./Dec. 2023) N (Total) = 2,835

Now decides next: Insights from the leading edge of generative AI adoption Deloitte's State of Generative AI in the Enterprise Quarter one report January 2024

https://www2.deloitte.com/content/dam/Del oitte/us/Documents/consulting/us-state-ofgen-ai-report.pdf

### Math Education with Large Language Models: Peril or Promise?

9 Pages • Posted: 1 Dec 2023

#### Harsh Kumar

University of Toronto - Department of Computer Science

David M. Rothschild Microsoft Research

Daniel G. Goldstein Microsoft Research New York City

Jake M. Hofman Microsoft Research, New York City

Date Written: November 22, 2023

#### Abstract

The widespread availability of large language models (LLMs) has provoked both fear and excitement in the domain of education.

On one hand, there is the concern that students will offload their coursework to LLMs, limiting what they themselves learn.

On the other hand, there is the hope that LLMs might serve as scalable, personalized tutors.

Here we conduct a large, pre-registered experiment involving 1200 participants to investigate how exposure to LLM-based explanations affect learning.

In the experiment's learning phase, we gave participants practice problems and manipulated two key factors in a between-participants design: first, whether they were required to attempt a problem before or after seeing the correct answer, and second, whether participants were shown only the answer or were also exposed to an LLM-generated explanation of the answer.

Subsequently, all participants were tested on new test questions to assess how well they had learned the underlying concepts.

### THOUSANDS OF AI AUTHORS ON THE FUTURE OF AI

#### PREPRINT

Stephen Thomas<sup>†</sup> Katja Grace\*† Harlan Stewart Julia Fabienne Sandkühler AI Impacts AI Impacts Department of Psychology **AI Impacts** Berkeley, California Berkeley, California University of Bonn Berkeley, California Germany United States United States United States katja@aiimpacts.org

> Ben Weinstein-Raun Independent Berkeley, California United States

Jan Brauner Department of Computer Science University of Oxford United Kingdom

January 2024

#### ABSTRACT

In the largest survey of its kind, we surveyed 2,778 researchers who had published in top-tier artificial intelligence (AI) venues, asking for their predictions on the pace of AI progress and the nature and impacts of advanced AI systems. The aggregate forecasts give at least a 50% chance of AI systems achieving several milestones by 2028, including autonomously constructing a payment processing site from scratch, creating a song indistinguishable from a new song by a popular musician, and autonomously downloading and fine-tuning a large language model. If science continues undisrupted, the chance of unaided machines outperforming humans in every possible task was estimated at 10% by 2027, and 50% by 2047. The latter estimate is 13 years earlier than that reached in a similar survey we conducted only one year earlier [Grace et al.], [2022]. However, the chance of all human occupations becoming fully automatable was forecast to reach 10% by 2037, and 50% as late as 2116 (compared to 2164 in the 2022 survey).

Most respondents expressed substantial uncertainty about the long-term value of AI progress: While 68.3% thought good outcomes from superhuman AI are more likely than bad, of these net optimists 48% gave at least a 5% chance of extremely bad outcomes such as human extinction, and 59% of net pessimists gave 5% or more to extremely *good* outcomes. Between 37.8% and 51.4% of respondents

2024 Jan 5 CS. Kiv:2401.02843v1

Harvard

Business

Review

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#### С

### How Generative AI Can Augment Human Creativity

Use it to promote divergent thinking. by Tojin T. Eapen, Daniel J. Finkenstadt, Josh Folk, and Lokesh Venkataswamy

From the Magazine (July-August 2023)



#### Work Trend Index Special Report

### What Can Copilot's Earliest Users Teach Us About Generative AI at

### Work?

### A first look at the impact on productivity, creativity, and time

November 15, 2023

### Research findings from early Copilot users



faster overall in a series of tasks (searching, writing, and summarizing)





said they didn't want to give it up

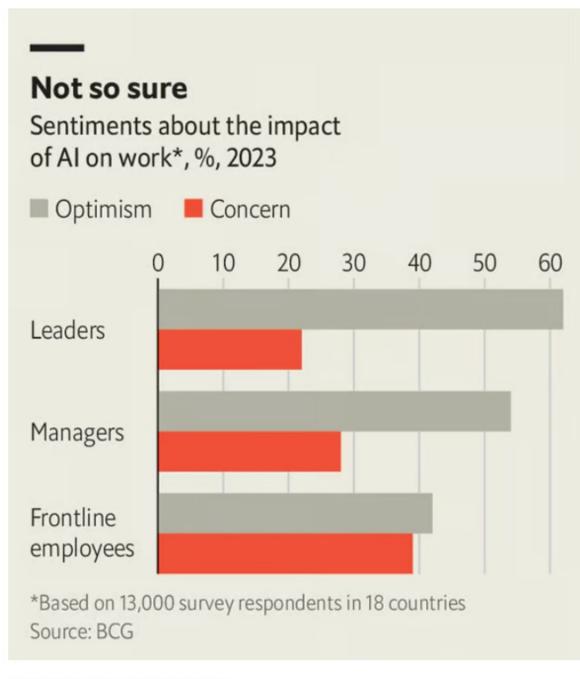


Today we're launching Copilot Pro, a new subscription for individuals looking to supercharge their productivity and creativity. Key features include priority access to the latest models, enhanced AI image creation and the ability to build your own Copilot GPT, among others.

We're also expanding Copilot for Microsoft 365 to businesses of all sizes, launching Copilot GPTs, and the Copilot app for iOS and Android phones is now generally available. Details here: blogs.microsoft.com/blog/2024/01/1...

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Your everyday Al companion		🚊 Travel Planner		
			Cooking Assistant	
			99 Fitness Trainer	
	Compare	Organize	See all Copilot GPTs	
uld	I'm thinking of making a career change. Can you help me go through pros and cons?	Create a table that helps me plan meals for the next two weeks	12	
			New chat	
urprises and mistakes are possible. Please share feedback so we can improve. Terms of use   Privacy policy		Summary of Moby Dick	9:23 AM	
			Gluten-free and vegan recipes	8:41 AM
Choose a conversation style		James Webb telescope	Yesterday	
	More More More		World baseball classic facts	Yesterday
0:	23 reative Balanced Precise	Coming soon.	Explaining the Fermi paradox	2 days ago
		3		

#### 3:41 PM · Jan 15, 2024 · 200K Views



#### IMAGE: THE ECONOMIST



Sign In



**Talent Management** 

### **Reskilling in the Age of Al**

Five new paradigms for leaders—and employees by Jorge Tamayo, Leila Doumi, Sagar Goel, Orsolya Kovács-Ondrejkovic, and Raffaella Sadun

From the Magazine (September-October 2023)



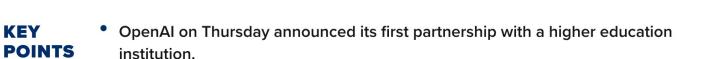
### **OpenAl announces first partnership** with a university

SHARE

PUBLISHED THU, JAN 18 2024-10:33 AM EST | UPDATED THU, JAN 18 2024-12:55 PM EST



Hayden Field @HAYDENFIELD

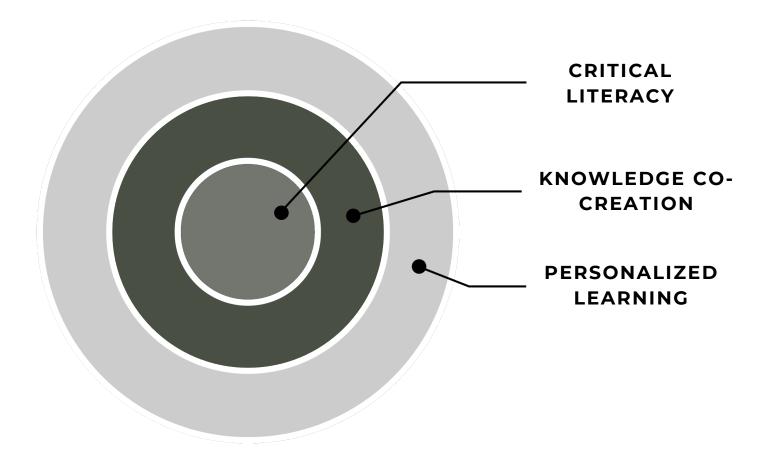


- Starting in February, Arizona State University will have full access to ChatGPT Enterprise and plans to use it for coursework, tutoring, research and more.
- The partnership has been in the works for at least six months.
- ASU plans to build a personalized AI tutor for students, allow students to create AI avatars for study help and broaden the university's prompt engineering course.

What if ROI meant **return on innovation?** 

### Impact on Higher Education

How will we prepare our students?





# Does your institution have an AI Statement?

### **Generative AI** Policy Example by Haya Ajjan Mustafa Akben Paula Rosinski

### Elon's Generative AI Statement

OFFICE OF THE PROVOST

#### • About the Provost

Elon's Generative AI Statement

> About Dr. Rebecca Kohn

> Provost's Staff

 Academic Affairs Advisory Council

> Provost's Advisory Council

> Academic Dean's Advisory Council

Academic Deans

> Academic Affairs Priorities

Provost's Report

Administration Home

As a pioneer and national leader in engaged and experiential learning, Elon University prepares ethical, resilient, and agile graduates who are active and responsible citizens who shape the future. In line with our mission, we recognize the importance of equipping our students with the necessary skills to embrace technology for enhanced learning and engagement in their personal, professional, and civic lives. Generative AI technologies hold immense potential for accelerating the co-creation of knowledge, enhancing effectiveness and efficiency. However, they can also introduce novel challenges to student engagement; pedagogy design and assessments; diversity, equity, and inclusion concerns; ethical considerations; and honor code expectations.

The decision to incorporate these technologies into teaching and learning is at the discretion of the Elon faculty. While some faculty members may choose to utilize generative AI in their instruction in select instances, others may opt to refrain from its use. It is the responsibility of faculty to make their course policies clear and explicit and to discuss them openly with students. It is the responsibility of students to adhere to the guidelines established by their faculty. Employing the output of these technologies in violation of the policy set by the faculty will be considered a violation of the academic integrity policies of the Elon University honor code.

### Elon University AI Principles

- The use of AI at Elon should begin with the primacy of human health, well-being, dignity, safety, privacy and security.
- The use of AI is appropriate and effective in some applications and inappropriate and ineffective in others. Faculty should decide whether, when and how AI should be used in courses and clearly communicate those boundaries to students. Staff should incorporate the use of AI in their work with full awareness and support of their supervisors. In all situations intellectual honesty and transparency about the use of AI is paramount.
- We see AI as a tool to enrich and enhance teaching, learning, creativity and human development. We believe the role of AI should be to augment, not fully replace the vital human relationships between teachers and learners, or within groups of peer learners.

Link to white paper: https://shorturl.at/jkqE6



## **Examples From the Classroom**

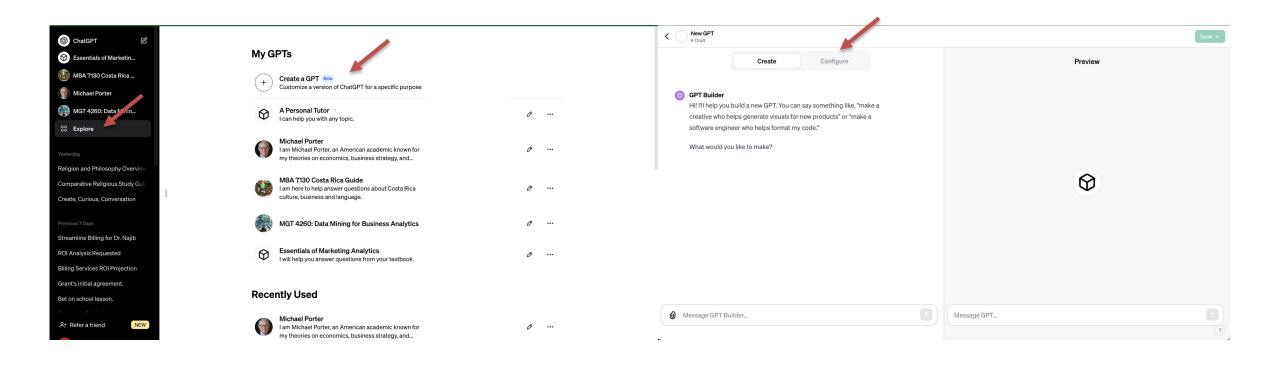
THE ULTIMATE GUIDE TO ENGAGE YOUR STUDENTS OUTSIDE THE CLASSROOM

# Extend classroom conversations



## Meet GPTS

You can create you own customized ChatGPT based on your own data and configuration.



### Meet GPTS Store

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### **GPTs**

Discover and create custom versions of ChatGPT that combine instructions, extra knowledge, and any combination of skills.

Q grade

Top Picks DALL-E Writing Productivity Research & Analysis Programming Education Lifestyle

#### Featured

Curated top picks from this week



Canva Effortlessly design anything: presentations, logos, social media posts and more. By canva.com



**CK-12 Flexi** The world's most powerful math and science AI Tutor for middle and high school students. By flexi.org



**Consensus** Your AI Research Assistant. Search 200M academic papers from

Consensus, get science-based...

By Consensus

SellMeThisPen Create second hand marketplace listings based on pictures. Start by uploading a picture. By activesolution.se

## A Conversation With Your Syllabus



### A Conversation With Professor Michael Porter



•

Start speaking

X

 $(\mathbf{III})$ 

### CONDUCTING ROLE-PLAYS.

EXPERIENTIAL LEARNING USING AI

Pretend to be an insurance billing company representative. Your name is Joy. You are selling your billing services to the owner of a small family medical practice. The owner's name is Dr. Najib. The family medical practice goal is to reduce their billing staff from 7 to 2 people and increase their account receivable collections by 12%, especially for privately insured patients. These patients

make up about 30% of the practice patient numbers. Your billing company will make \$170,000 per year for acquiring the small family medical practice. You as a representative of the insurance company should try your best to close this deal.

Only ask one question at a time.

### Debrief Role-Play

Did Joy recognize the needs of the customer? Did she respond suitably to Dr. Najib's questions by providing the appropriate data? What would you change the next time you engage in this role-play?

### **Building Your Lesson Plan:** Marketing Analytics







You are an expert marketing faculty focused on engaged and experimental learning. You want your students to learn practical marketing applications that they can apply in their workplace. Design a 30 mins lecture about the pages I uploaded.

## Building Your Lesson Plan

**Tell me a fun fact** about the Roman Empire

Message

Recommend activities for a team-building day wit

-he) 🞧

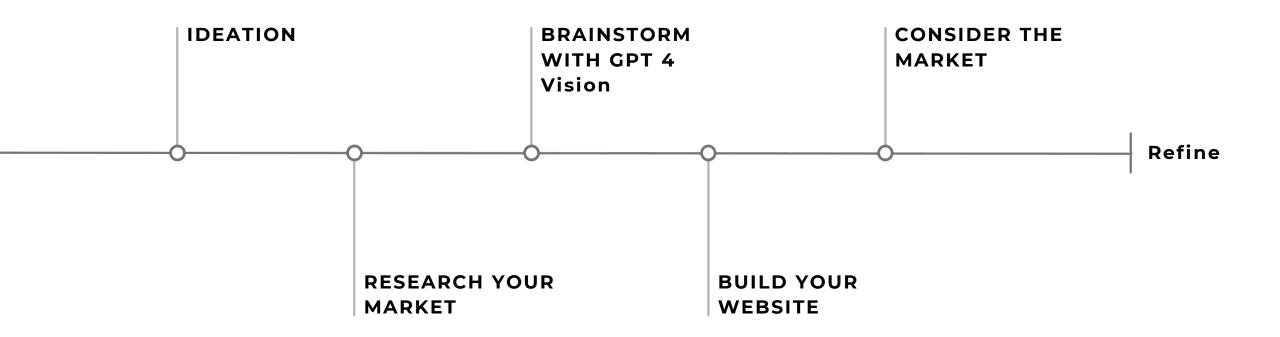
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designer bot ai		Upload a text file, word document or PDF											

#### Powered by Anthropic

Content generated may be incorrect, inappropriate, or incomplete. Please use at your own risk and be sure to verify accurate results.

## Bringing Your Venture to Life



9:41

ChatGPT 4 >

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#### Create a charter

to start a film club

Explain airplane turbulence to someone who has never flown You are an entrepreneurship professor focused on mentoring college students to come up with viable creative ideas. You want your students to learn how to come up with new product ideas that they bring to market. Come up with 3 creative product ideas combining all the items in the uploaded image.

## Bringing Your Venture to Life

**EXPERIENTIAL LEARNING USING AI** 



### **StoryTime Kits**

#### • <u>Home</u>

- <u>About</u>
- Contact

## A simple website based on the code generated

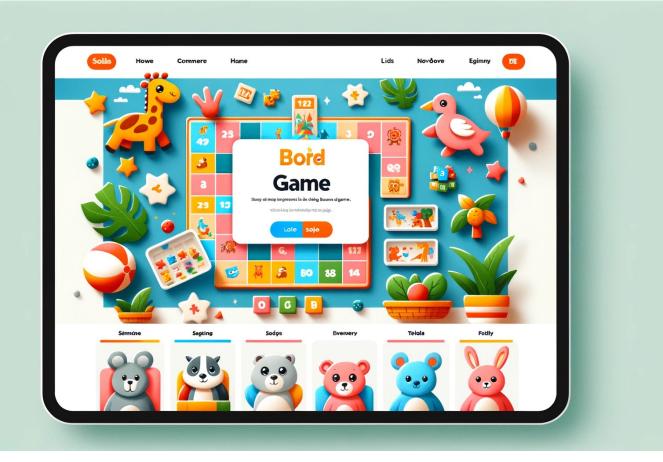
#### **Storytelling Kit for Preschoolers**

Engage your preschooler with our interactive storytelling kit! Designed to inspire creativity and a love for reading, this kit includes a colorful storybook, character figures, and puzzles.

Storytelling Kit

Price: \$29.99

Add to Cart



## Create a UI interface based on an image

"I am working with a web designer for a new website to sell board games for kids. Could you recommend a website UI's that are both modern and simple that I can share with her as examples

based on this image."



## **Build a Regression Analysis**

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6	510000	3	2	1680	8080	1	0	0	3	8		
7	257500	3	2.25	1715	6819	2	0	0	3	7		
8	291850	3	1.5	1060	9711	1	0	0	3	7		
9	229500	3	1	1780	7470	1	0	0	3	7		
10	323000	3	2.5	1890	6560	2	0	0	3	7		
11	662500	3	2.5	3560	9796	1	0	0	3	8		
12	468000	2	1	1160	6000	1	0	0	4	7		
13	310000	3	1	1430	19901	1.5	0	0	4	7		
14	400000	3	1.75	1370	9680	1	0	0	4	7		
15	530000	5	2	1810	4850	1.5	0	0	3	7		
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#### ChatGPT 4 🗸

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- `PTRATIO`: Pupil-teacher ratio by town.
- **LSTAT** : Percentage of lower status of the population.
- `MEDV`: Median value of owner-occupied homes in \$1000s.
- **`CAT. MEDV`**: This column seems to be a categorical version of the **`MEDV`** column, likely indicating whether the median value is above or below a certain threshold, with 1 indicating above the threshold and 0 indicating below.

This dataset is commonly used for regression analysis and predictive modeling tasks. The `MEDV` column is typically the target variable, with the goal being to predict the median value of a home based on the other features. [>-]

#### H You

What is negatively correlated with MEDV?

#### SchatGPT

The features negatively correlated with `MEDV` (median value of owner-occupied homes) in the Boston Housing dataset are:

- **CRIM** (per capita crime rate by town): Correlation coefficient of -0.388, indicating that higher crime rates tend to be associated with lower home values.
- `INDUS` (proportion of non-retail business acres per town): Correlation coefficient of -0.484, suggesting that areas with more industria.
   von-retail business land tend to have lower home values.

Message ChatGPT...

£

## Ready for Grading?



#### Grade My Essay

Certainly! To effectively score the document "Building AI Capabilities," I'll consider several aspects typically important in academic or professional writing. These include clarity, structure, content relevance, depth of analysis, and use of evidence. Given that the document is a detailed exploration of AI implementation in organizations with case studies from the Australian Taxation Office and General Electric, I will base the score on these criteria.

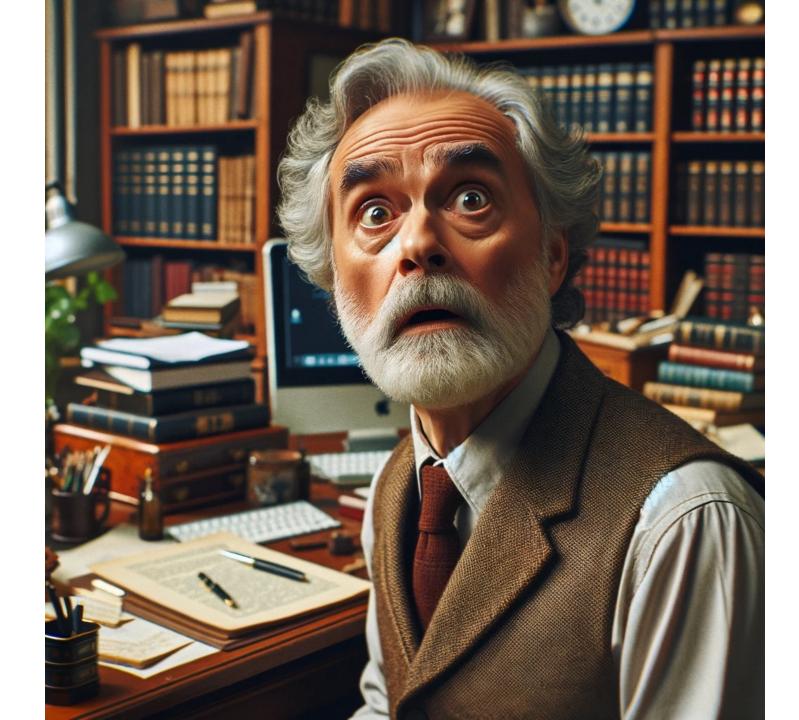
- 1. **Clarity and Readability (4.5/5):** The document presents complex topics like Al's technical challenges and organizational integration in a clear and understandable manner. Technical terms are explained, and the writing is coherent, although some sections might require a higher level of technical understanding.
- 2. **Structure and Organization (4.5/5):** The document is well-structured, with a clear introduction of the topic, followed by a detailed exploration of the AIX capability dimensions, and ending with practical case studies. Each section flows logically into the next, though some transitions could be smoother.
- 3. **Content Relevance (5/5):** The content is highly relevant to the subject of Al capabilities in organizations. It addresses current challenges and provides practical examples, making it a valuable resource for understanding Al implementation in a business context.
- 4. Depth of Analysis (4.5/5): The document offers a thorough analysis of the challenges of AI in organizations, including model opacity, bias, and value formulation. The case studies add depth, showing real-world ap tions of the theoretical framework. However, a deeper exploration of alternative perspectives or contrasting case studies

Message Grade My Essay...

# Do you have a syllabus policy about Generative AI use?

ARE WE READY?

# Current Concerns...



Generated by  $\underline{DALL \cdot E 2}$ 

## Addressing Concerns

### ACADEMIC INTEGRITY

Use AI responsibly and ethically.

### **CRITICAL THINKING**

AI should enhance, not replace, human critical thinking.

### LEARNING OUTCOMES

AI must demonstrably improve key learning outcomes for students.

### HUMAN OVERSIGHT

Educators should monitor and oversee the use of AI tools.

### STUDENT PRIVACY

Student data privacy must be protected when using AI.

### GPTs are GPTs: An Early Look at the Labor Market Impact Potential of Large Language Models

Our findings indicate that the importance of <u>science and critical thinking skills</u> are strongly negatively associated with exposure, suggesting that occupations requiring these skills are less likely to be impacted by current LLMs. Conversely, <u>programming and writing skills</u> show a strong positive association with exposure, implying that occupations involving these skills are more susceptible to being influenced by LLMs

March 27, 2023

#### Abstract

We investigate the potential implications of large language models (LLMs), such as Generative Pretrained Transformers (GPTs), on the U.S. labor market, focusing on the increased capabilities arising from LLM-powered software compared to LLMs on their own. Using a new rubric, we assess occupations based



#### **DEVELOP AI LITERACY**

Professional development:
Workshops, grants, and website with AI learning resources
AI playground

DETERMINE HOW YOU WOULD MEASURE SUCCESSFUL USE OF THE GEN AI PROMOTE EQUITABLE AND INCLUSIVE USE OF AI DEVELOP AND COMMUNICATE GENERATIVE AI USE POLICIES

UNDERSTAND THE RISKS ASSOCIATED WITH AI AND ITS ETHICAL USE

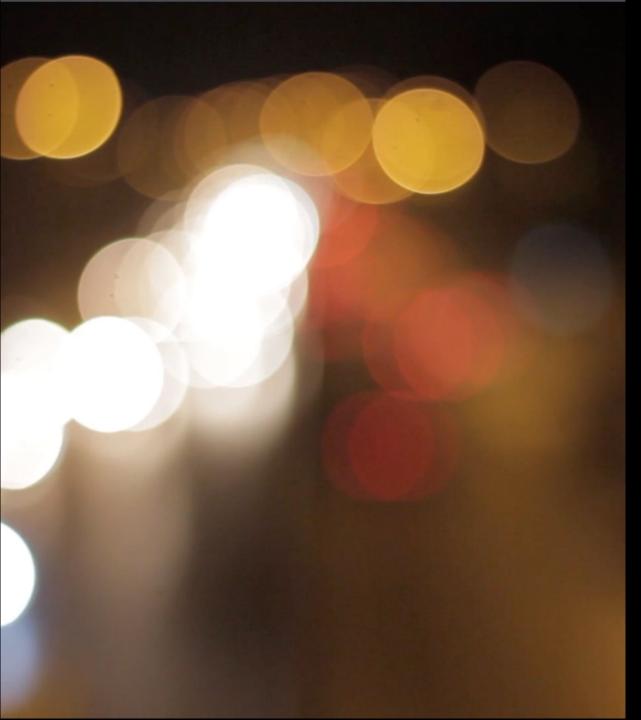
Hallucinations, Privacy and data sharing, Defining ethical use of AI, Alignment

## 

"The most trusted way to keep moving up that value chain is to keep investing in individuals - to help them grow in knowledge and skills. Education is hard. It takes individuals to do the hard work."

ANDREW NG, FOUNDER AND CEO OF DEEPLEARNING.AI AND LANDING AI.





# Connect With Me

Haya Ajjan, Associate Dean, Love School of Business and Professor of MIS at Elon University

🍠 @HayaAjjan

in

hajjan@elon.edu

https://www.linkedin.com/in/haya-ajjan-45ba657

### Panelists:

Dr. Poonam Kumar University of Texas at Tyler

**Dr. Robin Macaluso** University of Texas at Arlington

Dr. Valentina Salotti Iowa State University



### Outline

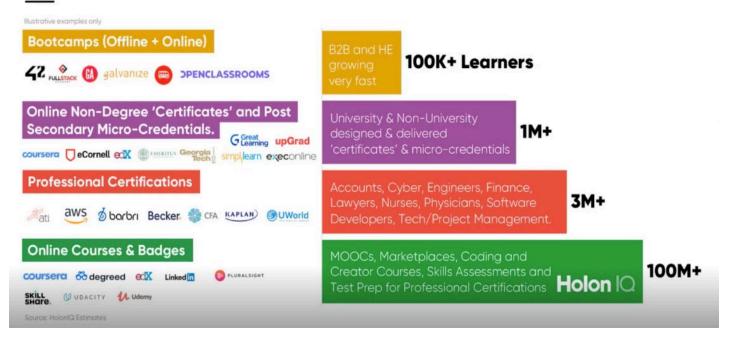
- 1. The Microcredentials Landscape
- 2. Definition of Microcredentials
- 3. University of Texas at Tyler initiatives
- 4. University of Texas at Arlington initiatives
- 5. Iowa State University initiatives
- 6. Q & A

### **Microcredentials Landscape**

DIGITAL TRANSFORMATION IN HIGHER EDUCATION

Holon 🖸

100M+ Learners spending more than \$10B each year on Micro and Alternative Credentials





Microcredentials

Certificates

**Micro-credentials** 

**Alternate Credentials** 

Mini degrees Bootcamps Digital Badges

### What are Microcredentials?

#### **EAB's Three Characteristics**

A microcredential is...



...a credential (i.e., codified signal of learning, not just limited to higher education institutions).



...smaller in size; varies by institution (e.g., institutions that have historically offered certificates may not consider them "micro").



...narrower in focus, not teaching an entire discipline but focused on a specific skill or competency.

#### **Full Definition:**

A microcredential is **a codification** of a package of learning **smaller** than the amount required for a traditional credential and designed around a **specific skill or competency** (rather than an entire body of knowledge).





### The University of Texas at Tyler

### Innovation Roadblocks

Defining Microcredentials, branding



Developing a governance structure, new academic policies and processes

Educating students about the offerings and value proposition

Getting Buy In from Faculty

Creating a new technology infrastructure to support credentials issuance, tracking etc.

**Min** Supporting students

### **Defining Microcredentials at UT-Tyler**

• Cross-campus committee- Microcredentials Advisory Committee (MAC)

### **Microcredentials**

For-Credit Academic Certificates (Stackable, stand alone) Digital Skill Badges (Curricular, Co-Curricular, Faculty Development, Continuing Education)

Industry Certificates -Google Certificates Coursera Academy

Non-Credit Professional Education/ Continuing Education

### **Governance Structure and Academic Policies**

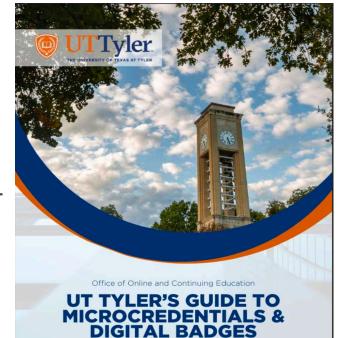
### Academic certificates –

University Curriculum committees

# Digital Skill Badge Review Sub-Committee –

Subcommittee under

University Curriculum Committee



Faculty & Staff Handbook



More than 35 industry certificates and microcredentials from:



Scan the QR code to sign up for Coursera Career Academy for FREE!

npower.ipc



digitallearning@uttyler.edu



# Faculty Buy-In & Support

- Early Adopters
- Faculty professional development
- Instructional design support
- Faculty Learning Community
- Faculty mentors
- Department "roadshows"



### **Embedding Google Certificates in the Undergraduate Curriculum**

- Coursera Career Academy
- Curricular
  - 1) embedded Coursera modules aligned with course topics
  - 2) Capstone projects
  - 3) In lieu of final exams

### • Co-curricular

Career services/ development activities
 College career coaches



### Lessons Learned

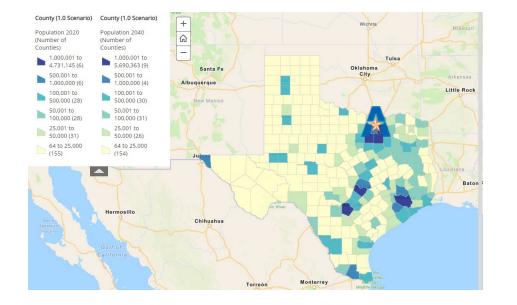
- The three Cs
  - Clarity of definition & vision
  - Communication (value proposition for all stakeholders)
  - **Collaboration** (departments, cross campus, curricular-co-curricular, employer & community partnerships, collaboration with other institutions)
- Opportunities for innovation curricular, co-curricular
- Consider pathways (Non-credit- credit, microcredentials to degree)
- Technology infrastructure and support
- Faculty and student support







# The University of Texas at Arlington



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40,990 students (Fall 2022)

Enroll from all U.S. states & 100+ countries

R-1: Doctoral U-Very High Research Activity

270,000+Alumni

180+ Academic programs

# The University of Texas at Arlington

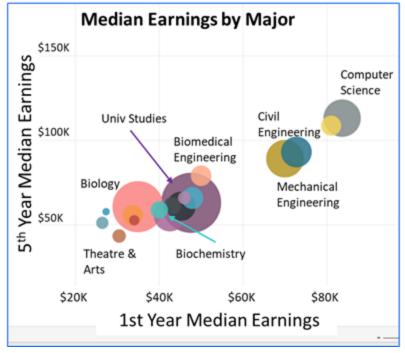
UTA undergraduates seek a degree for:

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- Immediate return on investment
- Long-term career (not just a job)
- Academics + workforce preparation



Adapted from Initial Prospective Mindsets™ Study



Adapted from Seek UT

#### F **UTA:** Power Up + Tech Up for Career Readiness



#### 5 Google certificate options:



Commerce

,	00000		
Data	Digital		IT
Analytics	Marketing	& e-	Support

-

	_	_	

UX

Design



Online course to introduce 8 NACE competencies

Project funding from:



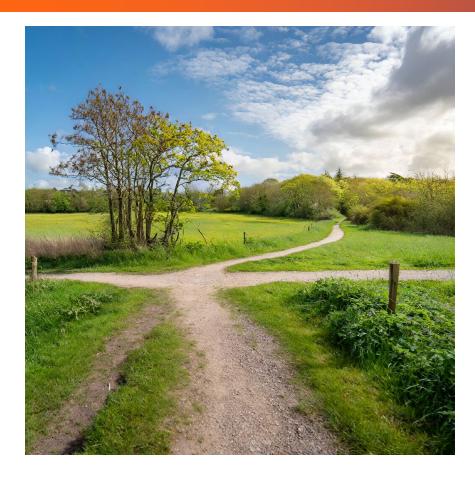
Project

Management



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# Many Paths in Fall 2022



### **Recruitment strategy** Undergraduate *grad* + *undergrad* students

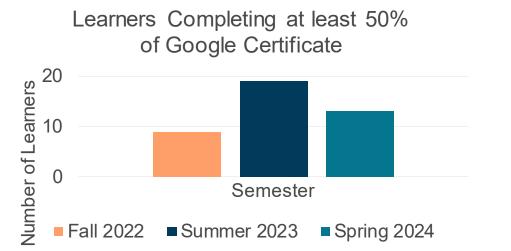
### Marketing

- Identifying students (student employees)
- Advertising (website, newspaper, word of mouth)

Student Activity/Timeline

30 students enrolled Coursera Academy Structure CareerSpots and Google cert to better align learning goals

# UTA: Evolution of Power Up + Tech Up in 18 Months



F

### Lessonsearned

- Recruiting
  - Collaborate with other groups
  - Diversify media for recruiting
  - Describe benefits
- Communicating expectations
  - Time commitment per week
  - Time frame for certificate completion
  - Requirements for good standing
  - "Grading" or consequences
- Identify motivators
  - Tips and Tricks from Peers
  - Group Study
- Connecting
  - Preview Videos
  - Check-in Surveys
  - Respond to questions/concerns

### **Power Skills Awareness**

Equity and Inclusion was not something I considered that the guide presented. I had not taken a single college course that would broaden my understanding of Gender or Cultural differences. The guide helped me feel much more confident in knowing what I can do to better communicate respectfully and expand my knowledge.

I am motivated to apply for internships, speak with mentors, and develop more interpersonal skills by communicating with those that are different from me. *K. Dixon* 

I am more confident that there is more to me than just my [technical] skills as an employee. I know that I must fulfill the job duties of a job application, but I shouldn't sell myself short, I have a lot more to offer as an individual. I am more confident approaching areas of my life that need to be worked on, especially being open to seeking and receiving help. A. H. Serracin

# **Microcredentials in the College of Business**

#### Finance:

Bloomberg Market Concepts, Environmental Social Governance

### Marketing:

Google Analytics Certification Google Ads Search Certification Google Ads Display Certification Shopping Ads Certification Hootsuite Platform Certification Hootsuite Social Media Marketing Certification

### Accounting: Excel Expert Certificate

# **Recommendations and Calls to Action**

• Start small, plan for scale

F

- Communicate value proposition to faculty and students
- **Support faculty** with training, mentoring, stipend, time and community of practice
- Support student completions through course embed and coaching
- Engage in across-campus collaborations
- Learn what is being offered already at your institution
- Build formal and informal **listening** and feedback channels
- Build inter-universities communities for innovation and idea sharing
- Plan to capture ROI and envision success

### PILOTING MICRO-CREDENTIALS TO BOOST ENGAGEMENT, RETENTION, AND CAREER READINESS

**IOWA STATE UNIVERSITY** 

**Ivy College of Business** 

VALENTINA SALOTTI ASSOCIATE DEAN FOR ACADEMIC AFFAIRS AND DIVERSITY



Ш		
R K	#1	LAND GRANT
	#2	LARGEST BUSINESS SCHOOL IN IOWA
М	#3	EDUCATING MOST IOWANS
$\overline{\mathbf{O}}$	#4	LARGELY RESIDENTIAL
МV	#5	EXPERIENTIAL
$\leq$		



#### GERDIN BUSINESS BUILDING

### IOWA STATE UNIVERSITY

Ivy College of Business

### THE ISSUE:

HOW TO PROMOTE PROFESSIONAL DEVELOPMENT AND ENGAGEMENT AT THE VERY START OF A STUDENT'S ACADEMIC JOURNEY?

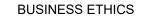


IOWA STATE UNIVERSITY

**Ivy College of Business** 



#### 1-YEAR SELF-PACED PROGRAM FOR BUSINESS STUDENTS



#### PROFESSIONAL DEVELOPEMENT

LEADERSHIP

SERVICE TO COMMUNITY

IOWA STATE DINERSHIT & GLOBAL PERSPECTIVES

**Ivy College of Business** 



GLA - Leadership Canvas Credentials (Badgr) Issued Apr 2023 Credential ID 64358041a86f8e17169c64c7

Show credential 🗗

#### GLA - Diversity & Global Perspectives Canvas Credentials (Badgr) Issued Apr 2023

Credential ID 643449d1a86f8e171698a1df

Show credential 🗹



GLA Full Program Completion Canvas Credentials (Badgr) Issued Apr 2023 Credential ID 643449cca86f8e171698a1d5



#### GLA - Ethics Badge

Ethics and ethical decision making is an important skillsets to have in business. Ethics can be defined as the standards set of right and wrong. Establishing these standards is oftentimes tied to the decisions we make and the course of action we take as a result of our decisions.

Verified Last verified by Canvas Badges on Feb 29, 2024

Re-verify Badge

Issued on: Apr 11, 2023 at 10:43 AM

### GLA | MBA SERVICE LEARNING PROJECT

- Semesterlong leadership and consulting opportunity
- GLA students work as consultants for a non-profit client with a team of MBA students.
- Executive summary report and final presentation for a panel of judges and the client
- Scholarship awards based on placement





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### GLA | TAKEAWAYS

- Students utilize micro-credentials to boost their external visibility (LinkedIn)
- It provides incentives for behaviors that we want to promote (involvement in student orgs., case competitions, study abroad, responsible leadership, etc.)
- Allows students to articulate their skill set in preparation for the job market.

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#### **GLA MEMBER SPOTLIGHT: ARIANNA CAGLE**

#### **MAJOR: FINANCE**



#### Year: Sophomore

Why GLA: I chose to participate in GLA due to a recommendation from my career coordinator. I also chose to participate because it allows me to further my leadership skills and leave a positive impact on my community.

Favorite Part about GLA: Being able to do my service projects and know I am making the world a better place.

Fun Fact: I have been competing in CrossFit since 2018

#### **GERDIN LEADERS ACADEMY**



### **Lessons Learned**





Communicate value proposition to faculty and students

Support faculty with training, mentoring, stipend, time and community of practice



Support student completions through course embed and coaching



Engage in cross-campus **collaborations** 





### Connect with us!



**Poonam Kumar, Ph.D.** Associate Provost for Online and Continuing Education UT Tyler



**Robin Macaluso, Ph.D.** Provost Faculty Fellow Professor of Chemistry UT Arlington



Valentina Salotti, Ph.D. Associate Dean for Academic Affairs and Diversity Iowa State University

### Segmenting the Post Secondary Credential Spectrum

Defining the Global Micro and Alternative Credential Spectrum, beyond government led qualification frameworks, is not straightforward. Different stakeholders bring very different perspectives, and this segmentation is by no means exhaustive.

1-10+ hours Short Courses/Badges	500-1000 hours Bootcamps	200-1000 hours Professional Certifications & Licenses	100-1000 hours Non-University Issued Non-Degree 'Certificates'	100-1000 hours University Issued Non-Degree 'Certificates'	1500-5000 hours Degree Programs/ 'Accredited Programs'
<ul> <li>On Demand, Online, Short Courses.</li> <li>Mostly asynchronous video and resources.</li> <li>Generally, no formal assessment.</li> <li>'Peer to Peer' heavy.</li> </ul>	<ul> <li>3-6 month full-time immersive programs.</li> <li>Coding, Cyber, Digital Marketing, PM, UX</li> <li>Started mostly offline, increasingly online/ blended since COVID</li> </ul>	<ul> <li>Professional certifications and licenses.</li> <li>Generally issued by industry bodies.</li> <li>Dominated by Question Banks, Study Notes and Test Prep.</li> </ul>	<ul> <li>'Self-credentialled', employer or Industry backed, non- accredited programs.</li> <li>May be embedded into formal degrees</li> <li>Industry backed MOOC Certificates</li> </ul>	<ul> <li>University branded Certificates. Delivered internally or through partners/platforms.</li> <li>Credit bearing or some form of recognition/ advancement quality.</li> </ul>	<ul> <li>National/Regional Qualification Framework Regulated Programs.</li> <li>Government funding tied to qualification frameworks.</li> </ul>
Learning PLURALSIGHT	Ele wagon	Project Management Institute CIMA	Google Certificates COURSERO	WGU Academy DeverED by Athobasca University	Examples  TVET Certificates Associate/Bachelor Masters/Doctorate 'Sub Bachelor' and 'PG Diploma' in most parts of the world.

Source: HoloniQ

### **Technology Infrastructure**



### UTA: Next Steps with Power Up + Tech Up

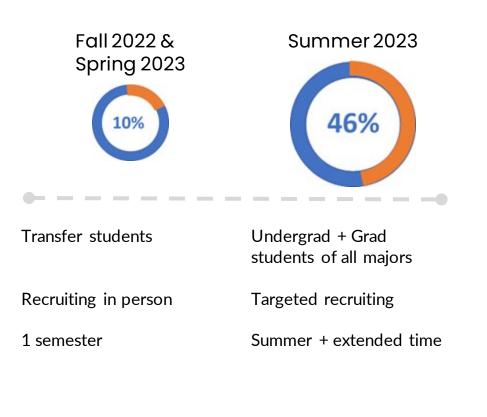
- Expectations of 'good standing' in PU+TU
  - Time commitment
  - Milestones
- Motivation –
- Career search development opportunities, e.g., UTA Career Development Center, Career Circle

EST.

2022

- Data collection to gain insights on ROI
- Collaboration between curricular and co-curricular microcredentials programs

### UTA: Evolution of Power Up + Tech Up in 18 Months



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Lessons Lear

- Recruiting
  - Collaborate with other groups.
  - Diversify media for recruiting.
  - Describe benefits to major course of study.
- Communicating expectations
  - Time commitment per week
  - Time frame for certificate completion
  - Requirements for good standing
  - "Grading" or consequences
- Identify motivators
- Connecting
  - Preview Videos
  - Check-in Surveys
  - Respond to questions/concerns

# Managing Burnout, Imposter Syndrome, and Mental Health for Students and Faculty *Round Table discussion*

Barbara H. Cartledge, EdD Senior Assistant Dean Samford University

### Burnout, Imposter Syndrome and Mental Health College Students

Burnout – 60% feel overwhelming anxiety and 40% experienced extreme depression (ACHA)

**Imposter Syndrome – 70% experience at some point** 

Mental Health – anxiety is 42% top concern, 36% depression and 36% relationship problems (APA)

First Prompt

- **1. Introduce yourself**
- 2. Define burnout, imposter syndrome, and mental health concerns for *your* students
- **3.** What are recognizable as well as discreet, hidden symptoms that present the issues?
- 4. What are *triggers* surrounding these issues?

# Second prompt

- **1.** Discuss existing systems to prevent these issues.
- 2. What are improvement structures that can be implemented to thwart concerns?
- 3. How can your school foster and develop culture of openness to provide support and understanding of mental health challenges?

Third prompt

- **1.** Share how the mental health issues impact you, your faculty and overall well-being.
- 2. What are strategies that faculty can institute that sets boundaries to mitigate concerns, manage time and prioritize self-care?