For information about desired content, length of submissions, and how to submit manuscripts, please see “Information for Contributors” (on the AMJ Web site at http://aom.org/Publications/AMJ/Information-for-Contributors.aspx).

For “Style Guide for Authors” on the Web, see http://aom.org/uploadedFiles/Publications/AMJ/AMJ_Style%20Guide_Aug%202014.pdf.

Manuscript Submission and Format

Submit manuscripts to AMJ's online submission and review website, ScholarOne Manuscripts, at http://mc.manuscriptcentral.com/amj.

Please use Times Roman 12-point type and the 8 1/2 x 11 page setting. The document should be double spaced throughout; place page numbers in the upper-right corner; and leave top and side margins of at least one inch.

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Accepted papers are copy-edited. Authors review edits in page proofs. AMJ's production team will contact you immediately after the Editor in Chief assigns your work to an issue.

If your work is accepted, please keep the Managing Editor (mmalgrande@aom.org) informed of changes of address and long absences.

Front Pages

Address. For final versions of Accepted manuscripts only, a title page should be added (this is not included with submissions under review). Under the title of your work, list authors' names, university affiliations (university names only, NOT departments), and complete addresses. Example:

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A. A. MANAGEMENT SCHOLAR
Current University
Building and/or Street
City, State, Zip Code
Tel: (000) 000-0000
Fax: (000) 000-0000
e-mail: scholar@univ.edu

Acknowledgment. If you wish to acknowledge financial support or other assistance, add a note at the bottom of your title page. This applies ONLY to Accepted papers. A title page with author-identifying information should NOT be included with a paper submitted for review.

Abstract. An abstract of no more than 200 words and the title of the work go on page 2.

Back Pages

Group references and any appendixes, tables, and figures at the end of your manuscript. Continue your page numbering.

Headings and Sections

AMJ uses only three levels of headings. Use boldface for all three. Main headings (all capital letters; centered) are first. Second-level headings (title-style letters; flush left) are next. Third-level headings (first letter of first word capitalized; indented; italicized; and run into paragraph) are next.

Don’t skip steps: no second-level headings before you use a first-level heading, for instance. Use second- and third-level headings in sets of two or more. Examples:

METHODS

Data and Sample

Measures

Independent variable.
Dependent variables.

Footnotes

Use footnotes placed on their respective pages (not endnotes).

Hypotheses

Fully and separately state each hypothesis you tested separately. Phrase it in the present tense. Give it a distinct number (Hypothesis 1) or number-letter (Hypothesis 1a) label. Set hypotheses off in indented blocks, in italic type. Examples:

Hypothesis 1a. Concise writing has a positive relationship to publication.

Hypothesis 1b. Following AMJ’s “Style Guide for Authors” has a positive relationship to publication.

Language

Technical terms. Help your work to be accessible to AMJ's wide-ranging readership. Define key technical terms. A technical term is a word or phrase that is
not in a general-use dictionary with the meaning you
(or even you and other published scholars) ascribe to
it. Put quotation marks around the first appearance in
your paper of each technical term, or define it.

**Abbreviations.** Avoid using abbreviations for the
names of concepts. Use ordinary words for variable
names—not code names or other abbreviations. Use
the same name for a variable throughout your text,
tables, figures, and appendixes.

Names of organizations and research instruments
may be abbreviated, but give the full name the first
time you mention one of these. Names of software
and some databases may be abbreviated.

**Reporting math.** Do not “talk in math” in regular
text. Use words. For instance, “We surveyed 100 em-
ployees,” not “We surveyed n = 100 employees.”

Do use symbols and numbers to report results
and give formulas. Italicize letters that are custom-
arilly italicized (e.g., p, r, b, F, Z). Use boldface italic
for vectors. Put spaces on either side of equals
signs, minus signs, etc.

**Illustrative results** within text go in parentheses.
Introduce them with complete sentences. Example:

One coefficient for the interaction was significant
(model 3: $\beta = 0.06$, $p < .05$; model 5: $\beta = 1.06$).

Present equations either in your running text or
displayed. Examples:

**Run-in equation**—We used Craig’s (1992: 20) distance
formula ($d = xyz$).

**Displayed equation**—

$$\Pr(Y_i = y_i|x_i) = \frac{[e^{-\lambda(x_i)^{vi}}]}{Y_i!}, \quad (1)$$

where $Y_i$ is . . .

Define each new term in all equations.

**Sexist or biased language.** Avoid language that
might be interpreted as denigrating. Do not use
“he” or “she” exclusively. Using the plural—
changing “the manager . . . he” to “managers . . .
they”—is one solution; using “he or she” (“him or
her”) is another.

**Active voice and first person.** Write in the active
voice (“They did it”) instead of the passive voice
(“It was done”) to make it easy for readers to see
who did what. Use the first person (“I” or “we”) to
describe what you, or you and your coauthors, did.
Examples:

Passive (less desirable)—Two items were found to lack

Active (more desirable)—Earley (1989) found that two
items lacked factor validity.

**Third person** (less desirable)—The author developed
three new items.

**First person** (more desirable)—I developed three new
items.

**Anthropomorphism.** Do not describe inanimate
entities (models, theories, firms, and so forth) as
acting in ways only humans can act.

**Appendixes**

Present long but essential methodological de-
tails, such as the calculation of measures, in an
appendix or appendixes. Be concise.

Avoid exact reproductions of surveys.

Label appendixes “APPENDIX A,” “APPENDIX
B,” and so forth. A substantive title, such as “Items
in Scales,” should follow. Label tables within ap-
pendixes “Table A1,” “B1,” and so forth.

**Tables and Figures**

Look at tables and figures in published issues of AMJ
to see preferred formats. Write to the copy editor if you
have questions. Use as many pages as you need to create
tables and figures that match our formats.

The preferred format for regular tables is Mi-
crosoft Word; however, WordPerfect and Acrobat
PDF are also acceptable. Note that a straight Excel
file is not currently an acceptable format. Excel
files should be converted to a Word or PDF docu-
ment before being uploaded. Tables that contain
artwork or graphics must be submitted as illustra-
tions in an acceptable format.

Tables should be formatted as follows. Arrange
the data so that **columns of like material read
down, not across.** The headings should be suffi-
ciently clear so that the meaning of the data is
understandable without reference to the text. Ta-
bles should have titles and sufficient experimental
detail in a legend immediately following the title to
be understandable without reference to the text.
Each column in a table must have a heading, and
abbreviations, when necessary, should be defined
in the legend or footnote.

Number tables and figures consecutively (one se-
ries for tables, one for figures). Place them at the
end of your manuscript, but indicate the position of
each in the text as follows:

------------------------------------
Insert Table 2 about here
------------------------------------

Each table or figure needs an introductory sentence
in your text.
**More on tables.** Use the same name for each variable that you use in your text. Don’t use code names and abbreviations. Example:

Desirable variable name—Profitability
Undesirable variable name—PRFT

Each table should report one type of analysis (which is identified in the title), and each vertical column and horizontal row should contain only one type of data.

Report only two decimal places for all statistics.

Place correlation coefficients in the lower-left corners of their tables.

Use superscript small letters for table footnotes.

Significance levels go in a stack under your regular table footnotes. Example:

\[ p < .10 \]
\[ * p < .05 \]
\[ ** p < .01 \]

Or you may use a single lettered footnote:

“ All values greater than . . . are significant at . . .

**More on figures.** Figures, unlike tables, contain drawings (e.g., an arrow, boxes). Make sure your figures print out clearly so that they can be scanned.

Do not use color.

**Citations**

These are your in-text, in parentheses, identifications of other research. Every work that has a citation needs to have a corresponding reference (see “References,” below). Examples:

Name and year—Several studies (Adams, 1994; Bernstein, 1988, 1992; Celia, 2000a, 2000b) support this conclusion.

Year only—But Van Dorn and Xavier (2001) presented conflicting evidence.

**Order.** Order citations alphabetically. Designate two or more works by one author (or by an identical group of authors) published in the same year by adding “a,” “b,” and so forth, after the year. See the “name and year” example above.

**Multiple authors.** If a work has two authors, give both names every time you cite it. For three through six authors, give all names the first time, then use “et al.” in citations. Examples:

First citation—(Foster, Whittington, Tucker, Horner, Hubbard, & Grimm, 2000).

Subsequent citation—(Foster et al., 2000).

For seven or more authors, use “et al.” even for the first citation. (But the corresponding reference should give all the names.)

**Page numbers in citations.** Use this format:

Writing a book is “a long and arduous task” (Lee, 1998: 3).

**Citation with no author.** For an article with no author, cite the periodical as author. Example:

Periodical as author—Analysts predicted an increase in service jobs (Wall Street Journal, 1999).

For reports, handbooks, and the like, cite the “corporate author” that produced them. Example:


Such sources can also be identified informally. No corresponding reference will then be needed. Example:

Informal citation—According to the 1999 U.S. Industrial Outlook, published by the U.S. Department of Commerce, service jobs will increase.

**Electronic sources.** Use a regular citation (author, year) if you can identify an author of one of the types discussed above (human, periodical, or corporate). If not, give the web address that was your source in parentheses. No corresponding reference need be used in the latter case.

**References**

References are your entries in the alphabetical list at the end of your article or research note. This list should include only work you have cited.

**Order.** Alphabetize references by the last name of a sole author, a first author, or an editor, or by the name of a corporate author (for instance, U.S. Census Bureau) or periodical (such as the Wall Street Journal) if there is no human author or editor. Order works by an identical author by year of publication, listing the earliest first. If the years of publication are also the same, differentiate entries by adding small letters (“a,” “b,” etc.) after the years. Repeat the author’s name for each entry.

**Books.** Follow this form: Last names, initials (separated by a space). Year. Title (Boldface italic, capitalize only the first letter of the first word and of the first word after a long dash or colon.) City where published: Name of publisher. (For small U.S. and Canadian cities, follow the name of the city with the postal abbreviation for the state or province; for small cities in other countries, give the full name of the country.) Examples:


**Periodicals.** Follow this form: Authors’ last names, initials. Year. Title (regular type; same single-capital rule as for books). *Name of Periodical* (boldface italic, title-style capitalization), volume number (issue number, *if needed*—see below): page numbers. Examples:


Include an issue number only if every issue of the referenced periodical begins with a page numbered 1. (Look at more than one issue to check.)

If an article has no author, the periodical is referenced. Examples:


**Chapters in books, including annuals.** Follow this form: Authors’ last names, initials. Year. Title of chapter (regular type, single-capital rule. In Editors’ initials and last names (Eds.), *Title of book*: Page numbers. City (same rules as above): Publisher. Examples:


**Unpublished works.** These include working papers, dissertations, and papers presented at meetings. Examples:


**Electronic documents.** Include the author’s name, if known; the full title of the document; the full title of the work it is part of; the ftp, http, or other address; and the date the document was posted or accessed.

**Biographical Sketches**

Each author of an accepted article is asked to submit a biographical sketch of about 50 words. Your sketch should identify where you earned your highest degree, your present affiliation and position, and your current research interests. The first author should include an e-mail address, which is optional for the other authors.

**Thank You**

Your attention to the conventions described in this guide will be much appreciated, will increase the likelihood your submission will be favorably reviewed, and will make the work of everyone involved—you, the reviewers, the editors, and the readers—easier. Please contact *AMJ* Managing Editor Michael Malgrande at mmalgrande@aom.org with your queries on *AMJ’s* style.