More people entrust their heart care to Texas Health hospitals than any other health care system in North Texas. Why? Because we’re dedicated to comprehensive heart and vascular care – from prevention and diagnosis to treatment and rehabilitation to education. We, along with the physicians on our medical staffs, offer everything from cardiovascular screening programs to advanced diagnostic and interventional procedures, as well as surgical options. Additionally, we’re committed to deploying technologies that streamline clinical processes, save crucial minutes and get patients the care they need quickly. We’ve also developed an invaluable heart and vascular resource, where you’ll find tools for managing heart health, recipes, an inspirational blog and much more: TexasHealth.org/Heart.

Cancer.
We’ve got its number.

90,000 cancer visits annually
300 cancer care specialists
100+ clinical trials
467,000 sq. ft. dedicated facility
35 years of innovative care
9 cancer care locations
#1 consumer choice in North Texas
#1 blood and marrow transplant program in North Texas

1.800.4BAYLOR CancerWeveGotItsNumber.com

Producers: All members of the medical staff at all of Baylor Health Care System’s subsidiary, community or affiliated medical centers and all related employees are agents of these medical centers. Baylor University Medical Center at Dallas is Baylor Health-Care System. Certain research studies at all the Baylor Dallas centers are conducted through Baylor Research Institute, Mary and Leigh Block Cancer Treatment Center, Tarrant Regional Medical Foundation, Newborn and Women’s Dallas–Fort Worth, and the Texas Children’s Health Systems Foundation. DCMARC_14043-11Q2 7.11
EXECUTIVE SUMMARY

Over the years, the Dallas Regional Chamber’s (DRC) membership and targets for economic development projects in the region have asked us to estimate the impact of the health care industry on the North Texas economy. As part of a comprehensive review, the DRC commissioned the University of North Texas Center for Economic Development and Research to estimate the overall economic impact of the health care industry in DFW. This study found the total value added by the health care industry in the DFW region to be $52 billion annually, positioning it to be one of the largest sectors of the DFW region—representing about 15% of all regional economic activity. These numbers indicate the scope and depth of the industry—additional information that highlights the key components of the sector follow in the pages of this brochure.

The Dallas Regional Chamber is advocating for affordable, high-quality health care as an important factor in recruiting businesses and talent to the DFW area and ensuring the region’s competitiveness. To achieve this goal, the DRC is advocating to (1) decrease the cost of health care to business and consumers, (2) increase the access of health care to all, and (3) enhance the quality of health care. The DRC also supports the preservation of Medicaid Inpatient Hospital Managed Care Carve Out currently in place in North Texas and proposals to preserve and secure full federal Medicaid match. The Chamber believes that by developing substantial resources such as the Health Care Impact Brochure and the Life Science directory we will be able to understand the real implications that policies have on industry as well as the needs to become the most economically prosperous region in the United States.

The Dallas Regional Chamber is committed to promoting prosperity focused on economic development while supporting the healthcare industries, marketing the region and attracting new and expanding corporations. The DRC health care initiatives mission is to develop, promote and sustain the greater Dallas region as a global leader in health care talent, infrastructure, innovation, and research. The DRC will engage the health care executives, service providers and business community in key health care initiatives that include economic development, legislative advocacy, and top educational programming. The Health Initiatives Council (HIC) is a new Council being formed in 2011 to act as the primary governing body of the Dallas Regional Chamber’s health care initiatives.

This important research and marketing pieces have not been developed without the support of Baylor Health System, Tenet Healthcare Corporation, Texas Health Resources, Methodist Health System, UT Southwestern Medical Center, Children’s Medical Center, and Workforce Solutions Greater Dallas.

For additional information, visit www.dallaschamber.org.
The Health Care Industry Economic Impact

Health care touches the lives of nearly everyone in the Dallas-Fort Worth region at some point and what happens in the health care sector is felt throughout our regional economy. These effects are captured by measuring the linkages among the various sectors within the economy. These linkages are both direct and induced. For example, a hospital purchases surgical instruments, bed linens, and cleaning supplies as a part of their operating expenditures. In turn, the supplier of cleaning supplies pays rent on an office, pays for local transportation, and hires an accountant to prepare their tax returns, all of which are included in indirect impacts. Induced impacts capture the economic activity associated with employees of the hospital, cleaning supply company, and the accountant spending a portion of their earnings for goods and services in the region. Overall, the value added by the health care industry in this region exceeds $52 billion per year, putting this industry among the largest sectors of the Dallas-Fort Worth region representing about 15 percent of all regional economic activity.

In total value added to the regional economy annually by the Dallas-Fort Worth health care industry

$52 BILLION

Based on the number of jobs, the direct output of the DFW health care industry was about $49.4 billion dollars in 2010. In addition, property income in the form of rents, royalties, dividends, and corporate profits increased $13.3 billion in the region. And even though many of the entities in the delivery of health care services operate as non-profits, indirect taxes in the form of property taxes, sales taxes, and fees boosted state and local public sector revenues by $2.9 billion.

The DFW health care industry directly supports almost 331,000 jobs in the DFW region. Health care services, including hospitals, offices of physicians, dentists, etc. dominate health industry landscape employing over 281,000 people.

The DFW health care industry supports $36 billion in annual salaries, wages, and benefits.

From 2005-2015, over $5 billion in health care industry related construction projects have been completed or are expected to completed. These constructions projects indirectly employ thousands of people, from architects, lawyers, engineers, material fabricators, and more. In total, these projects will generate $10.7 billion in economic activity.

Even during periods of economic volatility and uncertainty, the health care industry is one of the strongest employment sectors and drives employment growth in the national economy. In addition, health care industry jobs are difficult to outsource and do not pick up and move to better economic climates during difficult times. From 2004-2009, average annual employment for all industries combined declined by 3.7% in the DFW region, while the health care industry grew around 22.4%. The health care industry in DFW is expected to continue to grow as our population expands and as baby boomers age. As a result, the overall economic impact of the DFW health care industry will likely continue to increase in the coming years.

The health care industry plays an essential role in the DFW economy, and is one of the largest economic sectors in the region.

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Construction Projects

In addition to recurring impacts of operations, health care service providers are engaging in substantial programs of facility expansion adding bed capacity to existing facilities and opening new clinics and hospitals in suburban communities. The projects range from a few hundred thousand dollars for a facility upgrade to the $1.2 billion “new” Parkland Hospital. While the impacts of construction activities are temporary, meaning that the impacts cease when the construction project is completed, a review of projects across the spectrum of health care service providers in the DFW region shows that multiple projects are usually being built at any given time. Importantly, this means that even in economic downturns, the health care industry is generating jobs and economic activity in the construction trades and related industries. Health care service providers in the DFW region have completed or are planning more than an estimated $5.4 billion in facility construction projects over the 2005 through 2016 time period. In total, these projects will generate $10.7 billion in economic activity boosting total regional value added by almost $5 billion.

PUBLIC HOSPITAL

New Parkland Hospital

ECONOMIC DESCRIPTION

Cost: Estimated $1.27 billion
BEDS: 862
ESTIMATED COMPLETION: Fall 2014

The nearly 2 million square-foot Parkland hospital will replace the existing 55-year-old facility, and will become one of the largest public hospital buildings in the nation built in one phase. The $1.27 billion project will include a 350-bed hospital, as well as a separate clinic building, parking structures and other support facilities.

Methodist Charlton Medical Center Expansion

ECONOMIC DESCRIPTION

Cost: $16 million
BEDS: 72
COMPLETE: Fall 2009

A 140,000 square-foot center with a 366-bed shell for future expansion that adds the existing 446-bed hospital. The tower has intensive care units, a full floor focused on cardiology for heart monitoring, and a surgical suite that includes seven operating rooms.

Hamon Tower at Texas Health Presbyterian Dallas

ECONOMIC DESCRIPTION

Cost: $520 million
BEDS: 177
COMPLETE: 2009

The new medical complex is a major expansion of the hospital’s intensive care units and other critical care areas. The facility also offers advanced medical and surgical care, with telemetry units for cardiovascular, orthopedic and neurology patients.

Texas Health Harris Methodist Hospital Alliance

ECONOMIC DESCRIPTION

Cost: $83 million
BEDS: 36
COMPLETE: Fall 2012

The 70,000 square-foot full-service hospital will include a 24-hour emergency room, outpatient services, advanced imaging services, surgical services, physician offices and acute-care operated beds.

Baylor Medical Center at McKinney

ECONOMIC DESCRIPTION

Cost: $205 million
BEDS: 95
COMPLETE: Summer 2012

This new medical center includes obstetrics and gynecology, general surgery, cardiovascular care including cardiac catheterization, neurology, neurosurgery, palliative care, including outpatient oncology services, orthopedics, general surgery, internal medicine, a 24-hour emergency department, and extensive outpatient services.

ACUTE CARE, GENERAL MEDICINE AND SPECIALTY CARE

Bayley Charles A. Simmons Cancer Center at Dallas

ECONOMIC DESCRIPTION

Cost: $300 million
COMPLETE: March 2011

The new outpatient cancer center will be a 225,000 square-foot, 18-story center. The center will include advanced technology and integrative therapies for treatment of every type of cancer.

Methodist Hospital for Surgery

ECONOMIC DESCRIPTION

Cost: $20 million
COMPLETE: 2010

A single story medicalAMBULANCE medical center for physicians, Methodist Health System, and Methodist Medical Center will be built, as well as a hospital for the new and service.

UT Southwestern Medical Center Phase II

ECONOMIC DESCRIPTION

Cost: $186 million
COMPLETE: 2013

This 12-story biomedical research tower includes 10 floors of biomedical research laboratories, academic space and 2 levels of mixed support and mechanical services.

Texas Woman’s University T. Boone Pickens Institute of Health Sciences-Dallas Center

ECONOMIC DESCRIPTION

Cost: $43 million
COMPLETE: 2011

This 18-story, 525,000 square-foot facility will be a one-stop shop for women of all ages. The building includes medical offices, medical education, medical research, and patient care.

UT Health Science Center Medical Education & Training Building

ECONOMIC DESCRIPTION

Cost: $186 million
COMPLETE: 2010

This $186 million, 7-story building will be the new home for the college of medicine, providing state-of-the-art facilities for the training of future physicians.

Children’s Medical Center at Dallas

ECONOMIC DESCRIPTION

Cost: $212 million
COMPLETE: 2011

This project will increase the number of beds to 350. The project will add 94 new rooms in the hospital, as well as new operating rooms.

Cook Children’s Medical Center Expansion

ECONOMIC DESCRIPTION

Cost: $52 million
COMPLETE: 2010

The expansion will double the size of the facility in the Fort Worth medical district.

Texas Rehabilitation Hospital of Fort Worth

ECONOMIC DESCRIPTION

Cost: $14 million
COMPLETE: 2009

A 54,600 square-foot joint venture between Texas Health Fort Worth and Children’s Medical Center to provide comprehensive inpatient treatment services for patients recovering from devastating illness or injury.

RESEARCH AND EDUCATION

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BY THE NUMBERS

ECONOMIC DESCRIPTION

Construction and Related Spacing

Total Output $76,427,038,000
Value Added $4,971,601,000
Labor Income $3,546,456,000
Employment (avg. jobs per year) 5,380
Property Income* $1,304,866,000
Indirect Business Taxes# $279,390,000

*Includes labor income and output taxes, production income
#Includes state and local property taxes, sales taxes, and fees

Dallas Regional Chamber
Dallas-Fort Worth is large and diverse. It ranges from large hospital management companies to basic health service providers and physicians. Also included are advanced life sciences research, public and non-profit organizations, medical manufacturing companies, and specialty care services. DFW is home to over 100 major health care related headquarters. In all, these companies employ over 300,000 people, making it one of the largest employment sectors in the region.

### Major Companies

The scope of the health care industry in Dallas-Fort Worth is large and diverse. It ranges from large hospital management companies to basic health service providers and physicians. Also included are advanced life sciences research, public and non-profit organizations, medical manufacturing companies, and specialty care services. DFW is home to over 100 major health care related headquarters. In all, these companies employ over 300,000 people, making it one of the largest employment sectors in the region.

### Major Health Care Operations in Dallas-Fort Worth

Dallas-Fort Worth has over 100 major health care industry management companies, with combined revenues in excess of $40 billion. Below are just a sample of the many companies that operate here.

#### Administration of Health Care Services

- Baylor Health Care System
- Cirrus Health
- Children’s Medical Center
- Christus Health System
- Cook Children’s
- Community Hospital Corporation
- HCA North Texas Healthcare
- HMS Holdings
- Home Care Services
- Horizon Health Corporation
- Kindred Healthcare
- Legacy Hospitals
- Lifepoint Hospitals, Inc.
- Methodist Health System
- Odyssey Healthcare, Inc.
- Outreach Health Services
- Rockwell Hospitals Inc.
- Scottish Rite Hospital
- Texas Back Institute
- Texas Spine & Joint Hospital
- Texas Hospital for Advanced Medicine
- Tenet Healthcare Corporation
- Texas Health Resources
- Capital Senior Living Corporation
- The Beryl Companies
- Brentwood Health Care
- Bellaire Surgicare At Oakmont
- Autistic Treatment Center Inc.
- Aramark Healthcare
- Angmar Medical Holdings Inc.
- Admiral Linen Uniform Service
- American Physician Housecalls
- Aetna
- Amerigroup Community Care
- Ameriplanusa
- Anthem Insurance Companies, Inc.
- Arawak’s Healthcare
- Blue Cross Blue Shield of Texas
- Bravo Health, Inc.
- Careington International, Inc.
- Cigna Healthcare of Texas, Inc.
- Galaxy Health Network
- Haliburton Healthcare
- HealthMarket
- Homeland Healthcare Inc.
- Humana Inc.
- Metro West
- Mid-West National Life Insurance Company of Tennessee
- One Health Plan of Texas, Inc.
- PacificCare
- Parkland Community
- Prius Group, L.P.
- Promark Corporation
- Traiblazer Health Enterprises LLC
- United Healthcare

#### Services

- Examination Management Services, Inc.
- HealthSpring Life & Health
- Home Care Management Inc.
- Home Helpers & Direct Link
- Hospice Plus
- Intrepid USA Healthcare Services
- Luminet Community Behavioral Healthcare
- Los Barrios Unidos Community Clinic, Inc.
- Med Assets
- Medica Construction
- Medigain
- MedSynergies
- Medstar Community
- MetroStar Ambulance Authority
- Metrostal Diagnostic Services
- Novation
- No Med Inc.
- Nursafinders, Inc.
- Nurses Today
- Outreach Health Services
- PHNS
- Planned Parenthood of North Texas, Inc.
- Prater
- Preferred Care West, Inc.
- Preferred Imaging Centers
- Precostt Premier Benefits LP
- Productive Rehabilitation Institute of Dallas For Ergonomics
- Radiology Associates of North Texas
- Radiology Inc.
- Radiology Resource, Inc.
- R H Administrators, Inc.

#### Public Sector, Education, & Non-Profits in Health Care

- Texas Health Resources
- Tenet Healthcare Corporation
- Texas Hospital for Advanced Medicine
- Tenet Healthcare Corporation
- Texas Health Resources
- Capital Senior Living Corporation
- The Beryl Companies
- Brentwood Health Care
- Bellaire Surgicare At Oakmont
- Autistic Treatment Center Inc.
- Aramark Healthcare
- Angmar Medical Holdings Inc.
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#### American Cancer Association
- American Lung Association
- American Cancer Association
- American Heart Association
- Baylor School of Dentistry
- BioDFW
- Dallas-Fort Worth Business Group on Health
- Dallas County Medical Society
- County Community College Districts (various counties)
- DFW Hospital Council, County Health Department (various counties)
- Mental Health/Mental Retardation Centers (various counties)
- Easter Seal's North Texas
- John Peter Smith Hospital
- Parkland Hospital
- Parker College of Chiropractic
- Recovery Resource Council
- Health Industry Council
- United Service Association For Health Care
- University of Texas at Arlington
- University of Texas at Dallas
- University of North Texas
- UNT Health Science Center at Fort Worth
- Texas Tech University
- School of Pharmacy
- Texas Christian University
- Texas Department of Aging & Disability Services
- Texas Woman's University
- UT Southwestern at Dallas
- Veterans Health Administration
Wages and Salaries

Median wages and salaries in the Dallas-Fort Worth region generally track below national levels, thanks to Texas’ pro-business labor environment and low taxes. An abundance of affordable housing compared to major metropolitan areas means employees can still enjoy a high standard of living at lower costs than in other major markets.

What Health Care Workers in DFW Earn

<table>
<thead>
<tr>
<th>Profession</th>
<th>DFW Hourly Median</th>
<th>DFW Annual Median</th>
</tr>
</thead>
<tbody>
<tr>
<td>Physicians and Surgeons</td>
<td>$192,070</td>
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</tr>
<tr>
<td>Physical Therapists</td>
<td>$132,610</td>
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<td>$48,720</td>
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</table>
**Education**

The Dallas–Fort Worth region offers a variety of public and private schools, with robust programming in health care-related services, biosciences, and research. Many of these schools are nationally recognized for the highest levels of innovation and academic excellence and boast countless clinical breakthroughs and innovations. The need for a well educated health industry workforce is vital to the long term economic success of the region.

**Dallas-Fort Worth Health Industry Related Higher Education Programs by Size of Enrollment**

- **University of Texas Southwestern Medical Center**
  - Enrollments: 2,407
  - Part of The University of Texas System, UT Southwestern Medical Center includes three degree-granting institutions: UT Southwestern Medical School, UT Southwestern Graduate School of Biomedical Sciences and UT Southwestern School of Health Professions. These three schools train nearly 6,400 medical, graduate and health professions students, residents and postdoctoral fellows each year. Faculty at UT Southwestern include 6 Nobel Prize winning scientists, one winner of the Nobel Prize, 12 members of the National Academy of Sciences, 14 members of the American Academy of Arts and Sciences and 13 members of the Howard Hughes Medical Institute. UT Southwestern Medical School admits about 230 students each year, and admission is highly competitive. The Graduate School of Biomedical Sciences encompasses the Division of Basic Science, the Division of Applied Science, and the Division of Clinical Science and offers master and doctoral degrees across various disciplines. The UT Southwestern School of Health Professions offer Doctorate Degrees in Physical Therapy, Master’s Degrees in Biomedical Communications, Biomedical Illustration, Clinical Nutrition, Orthotics, Physician Assistant Studies, Rehabilitation Counseling, and Bachelor’s Degrees in Medical Laboratory Sciences and Radiation Therapy.

- **University of Texas at Dallas**
  - Enrollments: 2,246
  - The University of Texas at Dallas offers programs in Behavioral and Brain Sciences, Natural Sciences and Math, and Health Care Management. The Master of Science in Healthcare Management prepares students with a solid foundation in business analysis, decision-making, an exposure to real-world healthcare management and professional development opportunities. The School of Behavioral and Brain Sciences activities are built around four centers, the Callier Center for Communication Disorders, the Center for Children and Families, the Center for BrainHealth and the Center for Vital Longevity.

- **Texas Woman’s University**
  - Enrollments: 1,253
  - Texas Woman’s University is among the nation’s leading providers of nurses and other healthcare professionals. The TWU T. Boone Pickens Institute of Health Sciences-Dallas Center, which opened in February 2011 in the heart of the Southwestern Medical District, combines TWU’s nationally recognized programs in nursing, occupational therapy and physical therapy, the TWU Stroke Center and the health systems management program in one location, emphasizing a team approach to patient care. TWU also offers innovative online degree programs in nursing and other health-related fields.

- **University of North Texas**
  - Enrollments: 1,933
  - The University of North Texas has numerous health related programs and majors preparing students for careers in the health industry. Among those are programs in biology, speech and hearing, chemistry, health psychology and behavioral medicine, kinesiology, and a nationally recognized program in health informatics.

- **Texas Christian University**
  - Enrollments: 1,387
  - The Harris College of Nursing and Health Sciences houses schools for Nursing, Social Work, Communication Sciences and Disorders, Kinesiology, and Nurse Anesthesia, and is home to over 1,022 graduate students, 302 graduate students, over 700 full time faculty and staff, and numerous part time field and clinical faculty.

- **University of North Texas Health Science Center**
  - Enrollments: 979
  - Parker University is a private university for individuals seeking a Doctor of Chiropractic degree. Their curriculum offers a balance of classroom, research, business and clinical education in a three-year, trimester format.

- **Park University**
  - Enrollments: 879
  - Park University is a private university for individuals seeking a Doctor of Chiropractic degree. Their curriculum offers a balance of classroom, research, business and clinical education in a three-year, trimester format.

**Community Colleges**

Area community colleges, including those in Dallas, Collin, Denton, and Tarrant Counties educate and train a large number of the region’s health care industry workers. These schools offer a variety of Associate Degree and certificates, including: Biology, Biotechnology, Child Development, Dental Hygiene, Diagnostic Medical Sonography, Echocardiography Technology, Emergency Medical Services (EMS) and Paramedics, Health Information Management, Invasive Cardiovascular Technology, Magnetic Resonance Imaging (MRI), Medical Assisting, Medical Front Office, Medical Laboratory Technology, Medical Staff Services, Nursing, Pharmacy Technician, Psychology, Radiologic Sciences, Respiratory Care, Social Work, Substance Abuse Counseling, Surgical Technology, etc.

**Texas A&M University**

Texas A&M Health Science Center Baylor College of Dentistry offers a Doctor of Dental Surgery. Nearly one-third of all dentists in Texas are HSC-BCD graduates. The college also graduates the largest number of dental hygienists with bachelor’s degrees in the state.

**University of North Texas**

The University of North Texas has numerous health related programs and majors preparing students for careers in the health industry. Among those are programs in biology, speech and hearing, chemistry, health psychology and behavioral medicine, kinesiology, and a nationally recognized program in health informatics.

**University of North Texas Health Science Center**

The University of North Texas at Arlington College of Nursing is ranked in the top 15 largest schools of nursing in the United States. The school has programs that offer students a Bachelor of Science in Nursing (a four year program leading to RN licensure), RN to Bachelors in Nursing, Masters of Science in Nursing, Doctorate of Nursing Practice and PhD's. Annually 95% of Bachelors of Science in Nursing graduates remain in the Dallas-Fort Worth area as new RNs. RNs who have Associate Degrees in Nursing also have various training opportunities in the school that provide for advancement in both acute care and community settings.

**Texas Woman’s University**

Texas Woman’s University is among the nation’s leading providers of nurses and other healthcare professionals. The TWU T. Boone Pickens Institute of Health Sciences-Dallas Center, which opened in February 2011 in the heart of the Southwestern Medical District, combines TWU’s nationally recognized programs in nursing, occupational therapy and physical therapy, the TWU Stroke Center and the health systems management program in one location, emphasizing a team approach to patient care. TWU also offers innovative online degree programs in nursing and other health-related fields.

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**Texas Christian University**

Texas Christian University has programs, including: Biology, Biotechnology, Child Development, Dental Hygiene, Diagnostic Medical Sonography, Echocardiography Technology, Emergency Medical Services (EMS) and Paramedics, Health Information Management, Invasive Cardiovascular Technology, Magnetic Resonance Imaging (MRI), Medical Assisting, Medical Front Office, Medical Laboratory Technology, Medical Staff Services, Nursing, Pharmacy Technician, Psychology, Radiologic Sciences, Respiratory Care, Social Work, Substance Abuse Counseling, Surgical Technology, etc.

**University of North Texas**

The University of North Texas has numerous health related programs and majors preparing students for careers in the health industry. Among those are programs in biology, speech and hearing, chemistry, health psychology and behavioral medicine, kinesiology, and a nationally recognized program in health informatics.

**University of North Texas at Dallas**

The University of North Texas has numerous health related programs and majors preparing students for careers in the health industry. Among those are programs in biology, speech and hearing, chemistry, health psychology and behavioral medicine, kinesiology, and a nationally recognized program in health informatics.
Health Care Industry Clusters

Health industry companies are located throughout the Dallas-Fort Worth region, making it easy for them to tap into a broad base of skilled employees. The region’s hospitals and clinics are dominated by Texas Health Resources with 23% of market share, followed by Baylor Health Care System at 21%, HCA North Texas at 19%, Parkland Health and Hospital System at 9%, and Methodist Health System at 6%. Tenet Healthcare Corporation, one of the largest investor-owned hospital operators in the nation, is also headquartered in Dallas. The health care industry in DFW is more than health care services; it is manufacturing, research, and goods distribution. The activities often cluster around each creating a synergy within the health care community.

82 Acute Care Hospitals and Numerous Other Major Medical Centers with Nearly 20,000 Beds Serving the DFW Region

- Tenet Healthcare Corporation
- Baylor Health Care System
- UT Southwestern University Hospital
- Methodist Health System
- Texas Health Resources

<table>
<thead>
<tr>
<th>Major Hospitals</th>
<th>Number of Beds</th>
</tr>
</thead>
<tbody>
<tr>
<td>Baylor University Medical Center in Dallas</td>
<td>1,292</td>
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<tr>
<td>Parkland Memorial Hospital</td>
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</tr>
<tr>
<td>Texas Health Presbyterian Hospital Dallas</td>
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<tr>
<td>Texas Health Harris Methodist Fort Worth</td>
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<tr>
<td>Medical City Dallas and Medical City Children’s Hospital</td>
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<tr>
<td>Baylor All Saints Medical Center at Fort Worth</td>
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<tr>
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<tr>
<td>University Medical Center of Dallas</td>
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<tr>
<td>John Peter Smith Hospital</td>
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<tr>
<td>Methodist Medical Center</td>
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<tr>
<td>UT Southwestern University Hospital</td>
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<tr>
<td>The Medical Center of Plano</td>
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<tr>
<td>Texas Health Arlington Memorial Hospital</td>
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<tr>
<td>Texas Health Presbyterian Hospital Plano</td>
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<tr>
<td>Medical Center of Arlington</td>
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<tr>
<td>Medical Center of Fort Worth</td>
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<tr>
<td>Cook Children’s Medical Center</td>
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<tr>
<td>Methodist Charlton Medical Center</td>
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<tr>
<td>Texas Health Harris Methodist Hospital ‘H-C’</td>
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<tr>
<td>Baylor Medical Center at Irving</td>
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<tr>
<td>Baylor Medical Center at Garland</td>
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<tr>
<td>Medical Center of McKinney</td>
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<td>Texas Health Presbyterian Hospital at DeSoto</td>
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<tr>
<td>Medical Center of Lewisville</td>
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<tr>
<td>Baylor Medical Center at Carrollton</td>
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<tr>
<td>Baylor Regional Medical Center at Grapevine</td>
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<td>Texas Health Presbyterian Hospital of Plano</td>
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<td>Methodist Richardson Medical Center</td>
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<td>Medical Center of Arlington</td>
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<td>UT Southwestern University Hospital</td>
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<td>Baylor Regional Medical Center at Grapevine</td>
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<tr>
<th>HEALTH SYSTEMS IN DFW</th>
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<tbody>
<tr>
<td>7 NON-PROFIT SYSTEMS</td>
</tr>
<tr>
<td>Baylor Health Care System</td>
</tr>
<tr>
<td>Texas Health Resources</td>
</tr>
<tr>
<td>Methodist Health System</td>
</tr>
<tr>
<td>Parkland Health &amp; Hospital System</td>
</tr>
<tr>
<td>JPS Health Network</td>
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<tr>
<td>UT Southwestern Medical System</td>
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<tr>
<td>Children’s Medical Center</td>
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<tr>
<td>2 NATIONAL FOR-PROFIT SYSTEMS</td>
</tr>
<tr>
<td>HCA North Texas</td>
</tr>
<tr>
<td>Tenet Healthcare Corporation</td>
</tr>
<tr>
<td>20 PHYSICIAN OWNED AND INDEPENDENT HOSPITALS</td>
</tr>
<tr>
<td>1 MAJOR VETERANS HOSPITAL</td>
</tr>
<tr>
<td>4 NATIONAL HEADQUARTERS IN DFW</td>
</tr>
<tr>
<td>Tenet Healthcare Corporation</td>
</tr>
<tr>
<td>Legacy Hospitals</td>
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<tr>
<td>Cirus Health</td>
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<td>Christus Health System</td>
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<thead>
<tr>
<th>NUMBER OF HEALTH CARE INDUSTRY BUSINESSES</th>
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<th>HEALTHCARE</th>
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<tbody>
<tr>
<td>Ambulatory Health Care Services</td>
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<tr>
<td>Hospitals</td>
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<tr>
<td>Nursing and Residential Care Facilities</td>
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<tr>
<td>Home Health Equipment Rental</td>
</tr>
<tr>
<td>Pharmacies and Drug Stores</td>
</tr>
<tr>
<td>Other Health and Personal Care</td>
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<tr>
<td>Optical Goods Stores</td>
</tr>
<tr>
<td>Research &amp; Development in Biotechnology</td>
</tr>
<tr>
<td>Government Administration of Public Health Programs</td>
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<th>HEALTHCARE</th>
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<tbody>
<tr>
<td>Establishments</td>
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<th>HEALTHCARE</th>
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<tbody>
<tr>
<td>Employment</td>
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<td>7,220,807</td>
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<td>10,179</td>
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<td>9,013</td>
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<td>3,680</td>
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<th>HEALTHCARE</th>
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<tbody>
<tr>
<td>Average Employment</td>
</tr>
<tr>
<td>Manufacturing</td>
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<tr>
<td>Pharmaceutical and Medicine Manufacturing</td>
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<tr>
<td>Analytical Laboratory Instrument Manufacturing</td>
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<tr>
<td>Irradiation Apparatus Manufacturing</td>
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<tr>
<td>Medical Equipment and Supplies Manufacturing</td>
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<tr>
<td>Wholesale Trade</td>
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<tr>
<td>Wholesale Distribution of Medical, Dental, Hospital Equipment and Supplies</td>
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<tr>
<td>Wholesale Distribution of Drugs, Drug Preparations and Drug Related Supplies</td>
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<tr>
<td>Ophthalmic Goods Merchant Wholesalers</td>
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<tr>
<td>Insurance</td>
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<tr>
<td>Direct Health and Medical Insurance Carriers</td>
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<tr>
<td>Health and Welfare Funds</td>
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<td>8,121</td>
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<td>867</td>
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<td>265</td>
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<td>7,791</td>
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<tr>
<td>189</td>
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<tr>
<td>7,209</td>
</tr>
<tr>
<td>875</td>
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</tbody>
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*Estimated
More than 900 firms employing nearly 22,000 people make up the life sciences industry in the Dallas–Fort Worth region. DFW’s life sciences industry is dominated by pharmaceutical and medical manufacturers, such as Alcon Inc. and Essilor of America Inc. Medical equipment and supplies and scientific research and development. Innovation are hallmarks of DFW’s life sciences industry. UT Southwestern Medical Center in Dallas is among the nation’s best in biology and biochemistry research, boasting countless clinical breakthroughs and innovations. And Med Fusion, a joint venture of Baylor Health Care System, Texas Oncology PA, Pathologists Biomedical Laboratories LLP, and US Oncology, operates an innovative molecular diagnostics laboratory whose mission is to integrate advanced laboratory services and clinical trials services and leverage patient information to enhance clinical trials research, reduce the cost of treatment, and improve patient care.

Reata Pharmaceuticals, Inc. is a biopharmaceutical company focused on translating innovative science into breakthrough medicines for intractable diseases. The company was founded in collaboration with UT Southwestern in 2002. It was seed funded by the UT system, the STARTech Group and local Texas investors. Reata is the leader in developing novel oral anti-inflammatory drugs targeting Nrf2. This important biological target has been shown to protect against a broad range of diseases associated with inflammation and oxidative stress, and Reata’s drugs are its most potent known inducers.

### Sample of the Life Science Companies in DFW

- Abbott Laboratories
- Access Pharmaceuticals Inc.
- Alcon
- AmerisourceBergen Drug Corporation
- Atrion Corporation
- Ascend Medical Products, Inc.
- Bledsoe Brace Systems
- Brady Precision Converting, LLC
- Cardinal Health 200, Inc.
- Caris Diagnostics, Inc.
- Dallas Pathology Associates Inc.
- DFB Pharmaceuticals
- Essilor USA
- Goldera Laboratories L.P.
- GlaxoSmithKline
- Hanger Orthopedic Group, Inc.
- Hanger Prosthetic & Orthotics, Inc.
- Healthpoint, Ltd.
- HumaneTech, Inc.
- International, Inc.
- Kendall Healthcare Products
- Kimberly-Clark Corporation
- MacClear
- Med Fusion, LLC
- Medtronic Milux Rex
- Mentor Texas L.P.
- Middlebrook Pharmaceuticals Inc.
- Mobile Diagnostic Systems
- MRI Medical Inc.
- Natural Life Dental Inc.
- NCH Corporation-Chemsex Research Division
- Nurse Assist, Inc.
- Omnit Hearing Systems
- OrthoMed, Inc.
- OrthoCellmark Inc.
- Orthofix
- Ortek
- Osteomed, L.P.
- Osteopor Systems, Incorporated
- Pathologists Bio Medical Lab
- Prestige Amvick, Ltd.
- Professional Clinical Laboratory, Inc.
- Quest Diagnostics Incorporated
- Quest Medical Inc.
- RBC Life Sciences Inc.
- Reata Pharmaceuticals
- Retractable Technologies, Inc.
- Royal Baths Manufacturing Co Inc.
- St. Jude Medical
- Styker Imaging Corporation
- Technologies, LLC
- Texas Pharmaceutical Research, L.P.
- Texex Industries
- United Surgical Partners

### Making More of Life

The DFW region is on the cutting edge of defining new research trends and opportunities in life sciences.
Research

Research is vital to the health of the Dallas-Fort Worth community. Our research institutions are national and internationally recognized for their various works. This region continues to grow and attract talented scientists from around the world. The University of North Texas at Denton, the University of Texas at Dallas, and the University of Texas at Arlington are among Texas’ seven “emerging research” universities and are currently expanding program capabilities to support high impact research, which are nationally recognized for the highest levels of innovation and academic excellence.

NATIONAL INSTITUTES OF HEALTH

The National Institutes of Health (NIH) is a Federal agency whose mission is to improve the health of the people of the United States. NIH is a part of the Public Health Service, which is part of the U.S. Department of Health and Human Services. NIH’s mission is to seek fundamental knowledge about the nature and behavior of living systems in order to reduce disability and suffering arising from common and life-threatening diseases and conditions of the human body through medical research.

CANCER RESEARCH

Cancer is one of the leading causes of death in the United States. The American Cancer Society (ACS) estimates that in 2018, there will be over 1.7 million new cancer cases and over 600,000 deaths from cancer. The ACS is dedicated to preventing and curing cancer through research, education, and community service.

The Cooper Institute (CI) has achieved international respect in preventive medicine research and education. Committed to reversing the epidemics of physical inactivity and obesity in adults and children—and the resulting health care challenges—the CI is shaping the future through its research, education, and public policy intervention. Achievements include surpassing 100,000 individual participants in various works in the Cooper’s Longitudinal Study (CCLS), topping the 10,000-person mark in its genetic BioBank, merging 28,000 CCLS records with Medicare data, reaching over 150,000 learners through workshops, and touching the lives of millions of youth with FITNESSGRAM®, NUTRIGRAM® and Healthy Zone School® initiatives.

CPRIT Funding from 2009 to February 2011

CPRIT’s goal is to expedite innovation and commercialization in the area of cancer research while positioning Texas as a world-class leader in research and prevention.

UT SOUTHWESTERN MEDICAL CENTER

As one of the foremost research facilities in the world, UT Southwestern, with its four Nobel laureates (three of whom are active faculty members) and 18 members of the prestigious National Academy of Sciences, is poised to lead the way in a new era of scientific discovery in the 21st century. UT Southwestern educates scientists who push the frontiers of biomedical research and whose discoveries benefit society. UT Southwestern conducts more than 3,500 research projects annually totaling more than $406 million.

The Cooper Institute

Baylor Research Institute

Baylor Research Institute (BRI) is leading the charge for bringing innovative treatments from the laboratory to the patient’s bedside. By bringing the latest in research directly to the patient, BRI is able to improve the care and well-being of our community. BRI promotes research in the areas of immunology and its clinical indications, autoimmune diseases, rheumatology, and dermatology as well as transplantation, metabolic diseases, cardiovascular disease, infectious diseases and oncology.

UNT HEALTH SCIENCE CENTER

The University of North Texas Health Science Center (UNTHSC) is a public institution of higher education, research, and health care training. As one of the nation’s leading health science institutions, UNTHSC is an academic leader in research and education. UNTHSC faculty, staff, and students have brought more than $1.4 billion in external funding to the institution over the last five years.

TEXAS HEALTH RESEARCH & EDUCATION INSTITUTE

As an independent, not-for-profit organization within Texas Health Resources, Texas Health Research & Education Institute conducts research that contributes to the prevention, diagnosis, treatment of disease and offers continuing medical education to physicians and other health care professionals. The Institute supports research in the areas of immunology and its clinical indications, autoimmune diseases, rheumatology, and dermatology as well as transplantation, metabolic diseases, cardiovascular disease, infectious diseases and oncology.

Research
Bolstering the vibrant corporate climate of the DFW region are various technology incubators that provide support to growing companies. Incubators and accelerators serve to strengthen the foundation of young businesses in this competitive market. Many of the regions incubators specifically focus on health care industry products, while others are diverse in their activities. All help early-stage businesses in North Texas develop innovative products that will may someday have a significant impact on this regions economy.

### Strengthening the foundation of young health care industry businesses

Listed below are some of the most notable incubators and accelerators in the Dallas - Fort Worth Region.

1. **Bill J. Priest Institute, a campus of El Centro College**
   - Developed in 1989, the Bill J. Priest Institute is recognized for its commitment to workforce training, services, small business development and career services. It focuses on cutting edge strategies to define solutions that impact economic development.
   - [www.elcentrocollege.edu/bp](http://www.elcentrocollege.edu/bp)

2. **BioCenter at Southwestern Medical District**
   - BioCenter is a biomedical commercial campus located in the center of Southwestern Medical District, strategically positioned for the biomedical industry to interact with clinical medicine and academic science and technology. BioCenter offers biomedical companies high-quality offices and facilities for research, product development, marketing, sales and small scale manufacturing.
   - [www.biocentrdallas.com](http://www.biocentrdallas.com)

3. **Biopipeline at BioCenter, UT Southwestern Medical District**
   - Pipeline at BioCenter is a biomedical incubator located within the BioCenter at Southwestern Medical District. Pipeline includes laboratory and office space for biomedical start-up companies. Pipeline’s goal is to develop successful companies within the Southwestern Medical District and help make the North Texas region a major biomedical industrial location.
   - [pipelineatbiocenter.com](http://pipelineatbiocenter.com)

4. **Biotech Manufacturing Center of Texas (BMC)**
   - Located in Athens, BMC is a nonprofit biotech incubator providing a full-scale manufacturing environment for qualified medical device development. The BMC is the only medical business incubator in the U.S. that offers total manufacturing of newly conceived medical devices.
   - [www.athensbiocentre.com](http://www.athensbiocentre.com)

5. **Center for Innovation at Arlington**
   - The Center for Innovation at Arlington represents a collaborative public/private partnership, led by the Arlington Chamber of Commerce and the University of Texas at Arlington, focusing on the commercialization of technology-based research as a means of supporting the evolutionary development of integrated clusters supported by UT Arlington community’s research.
   - [www.ingtonnx.com/centerforinnovation](http://www.ingtonnx.com/centerforinnovation)

6. **North Texas Enterprise Center for Medical Technology (NTEC)**
   - As the leading medical technology incubator in the Southwest, NTEC is a not-for-profit corporation that assists entrepreneurs with starting and growing a new medical technology venture. The center provides a broad base of support to entrepreneurs, both internally and through its extensive resource network.
   - [www.ntec-inc.org](http://www.ntec-inc.org)

7. **Institute for Innovation & Entrepreneurship’s Venture Development Program (UTD)**
   - The Institute’s role is that of a facilitator, catalyst and program sponsor - leveraging the power of ideas and technology to create new ventures and add economic, social and cultural value to our community.
   - [www.venture.utdallas.edu](http://www.venture.utdallas.edu)

8. **STARTech Early Ventures**
   - STARTech provides management in three main areas – entrepreneurial ecosystems, investment of funds in technology-enhanced businesses, and office facilities for small-footprint, technology-based companies in Richardson, Texas, just north of Dallas.
   - [www.startechqv.com](http://www.startechqv.com)

9. **TECH Fort Worth**
   - TECH Fort Worth is a nonprofit business incubator helping entrepreneurs commercialize innovative technologies that will impact the environment, empower the community, and improve healthcare. TECH Fort Worth is a public/private partnership of the University of North Texas Health Science Center at Fort Worth, the City of Fort Worth and the Fort Worth business community.
   - [www.techfortworth.org](http://www.techfortworth.org)

10. **TECH Fort Worth Acceleration Lab**
    - Located at the Center for BioHealth on the campus of UNT Health Science Center, the Acceleration Lab provides support for technology-based companies enrolled in the Acceleration Program at TECH Fort Worth. Outfitted laboratories, office space, admission support, and business development assistance is offered.

11. **Tech Wildcatters**
    - Tech Wildcatters is a mentorship-driven microseed fund and start-up accelerator. Each year eight to ten companies are invited to Dallas for a 12-week accelerator “bootcamp.” The companies receive $25,000 in seed funding, intensive top-notch mentorship, and the opportunity to pitch to angel investors, venture capitalists and corporate development teams at the end-of-program “Pitch Day.”
    - [www.techwildcatters.com](http://www.techwildcatters.com)

12. **UNT Discovery Park**
    - UNT Discovery Park is a progressive research park that provides life sciences and high technologies companies and organizations access to a positive infrastructure, business and commercialization resources, enabling growth escalation and commercialization.
    - [discoverypark.unt.edu](http://discoverypark.unt.edu)
Texas Emerging Technology Fund

The ETF provides selected, early-stage investments in new, technology-based, private entrepreneurial entities that collaborate with public or private higher education institutions in Texas, and which, if successful, may provide significant economic benefit to the state. Below are the ETF award winners for North Texas.

OnTrack Imaging, Inc. ($250,000) is developing a revolutionary ultrasound camera that will allow early diagnosis of compromised soft tissue.

OrthoKinematics, Inc. ($1,500,000) is commercializing its GSMA diagnostic spine treatment technology.

DentLight, Inc. ($250,000) is a medical device company focused in the field of advanced dental equipment.

MicroTransponder, Inc. ($1,380,000) is an early stage medical device company commercializing wireless neurostimulation solutions to treat chronic pain and other neurological conditions.

Resonant Sensors, Inc. ($600,000) has developed a new class of high-throughput biosensor systems for pharmaceutical and biotech research customers.

Gradalis, Inc. ($1,750,000) is a privately held biotechnology company focused on the design, manufacturing, and clinical development of highly proprietary therapeutics using RNA interference (RNAi) technology that the company believes will deliver unique targeted treatments for cancer and other human diseases.

ZS Pharma, Inc. ($2,000,000) develops and markets oral sorbents designed to eliminate specific toxins that build up in persons with either kidney or liver failure, specifically in the treatment of hyperkalemia, Urea Cyclic disorder (UCD), hyperammonemia, and hyperphosphatemia, all of which are elevated levels of these compounds in the blood.

The Texas Life Science Center for Innovation and Commercialization was formed to provide a central resource for the evaluation and commercialization of early stage life science companies in Texas, through the Texas Emerging Technology Fund (ETF).

Venture Capital Investment in the DFW Health Care Industry

Biotechnology  Health Services  Medical Devices and Equipment

In millions

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Technology Transfer >> >> >> and Commercialization

Today, important medical research begins in university laboratories, and many of their ideas and results are developed into commercialized products. Technology Transfer offices at DFW universities manage the intellectual property developed on their respective campus. Below are just a few of the commercialization projects among area universities.

**UT Southwestern**
- Negotiated more than $10 licenses
- Products on the market include a clot-buster drug, a therapeutic to inhibit kidney-stone formation, a calcium supplement to prevent osteoporosis, and a detachable coil for the treatment of aneurysms

**UNT Health Science Center**
- The Tech Fort Worth Acceleration Lab is housed at the UNT Health Science Center.
- ZS Pharma, Inc., a tenant of the lab, received $2 million in 2010 from the Emerging Technology Fund.
- Five out of seven startup tenants in the Lab have received federal SBIR/STTR Grants

**University of Texas at Arlington**
- In the past 5 years, restricted research expenditures have increased more than 50%, and faculty disclosures of intellectual property has more than doubled.

**Baylor Research Institute**
- Baylor Research Institute has patented more than 40 patents.
- BRI has recently entered into research collaboration agreements with Hoffmann-La Roche Ltd. and Eureka Genomics. BRI and Roche will jointly develop programs emerging from the human immunology platforms developed at the Baylor Institute for Immunology Research. This alliance between BRI and Eureka could potentially lead to advancements in the prevention, management and treatment of colorectal cancer.

**University of Texas at Dallas**
- The Office of Technology Commercialization (OTC) is responsible for moving commercially viable inventions more effectively from the lab to the market. The OTC has streamlined the invention disclosure and evaluation processes, and, because of its internal capabilities and its seamless collaboration with the Institute for Innovation and Entrepreneurship at UTD, it focuses on creating and incubating UTD-affiliated Startups.
Acclanades and Regional Statistics

The strengths of the Dallas-Fort Worth health care industry are evident in the statistics. You see it in the number of hospitals and medical facilities in our region, the number of research grants given to our universities, and the amount of new and exciting medical products being created at area companies. We are home to two Fortune 500 health care related companies, Tenet Health System and Kimberly-Clark, and countless other significant corporate operations. Our health systems provide an unmatched service to people of Dallas-Fort Worth. But don’t take our word for it. Year after year, the region’s prestigious health care institutions are lauded by publications such as US News and World Report. It’s hard not to notice the positive impact of the health care industry on our region. This is one of the reasons why Dallas-Fort Worth is consistently among the top places to work, of the reasons why Dallas-Fort Worth is ranked among the top 50 hospitals in the nation’s top 50 hospitals in gastroenterology (43rd), kidney disorders (59th) and urology (47th). Baylor Institute for Rehabilitation is ranked 18th among the nation’s top rehabilitation facilities. Baylor Dallas is ranked among the nation’s top medical schools in cancer (19th), diabetes/ endocrinology (24th), gynecology (25th), kidney disorders (26th), neurology and neurosurgery (28th), and ear, nose and throat (50th).

The total amount of National Institutes of Health (NIH) grants given to DFW organizations from 2000-2009

$1.7 Billion

The total amount of venture capital invested in DFW’s biotechnology, healthcare services, and medical device industries spread across 33 deals from 2006-2010

$338 Million

LARGEST NURSING SCHOOL IN TEXAS

UT Arlington College of Nursing (UTACON) is ranked among the top 15 largest schools of nursing in the United States in 2010

$12 Billion

The economic impact of the 75 DFW Hospital Council member hospitals exceeds $12.2 billion according to a recent Oklahoma State University study.

$1.7 Billion

The total amount of venture capital invested in DFW’s biotechnology, healthcare services, and medical device industries spread across 33 deals from 2006-2010

$338 Million

ECONOMIC IMPACT

The economic impact of the 75 DFW Hospital Council member hospitals exceeds $12.2 billion according to a recent Oklahoma State University study.

The Harold C. Simmons Cancer Center at UT Southwestern attained National Cancer Institute (NCI) designation in 2010

In 2006, Stryker expanded into a second 99,000 sq ft. facility to house its 700 person customer operations center. In 2008, Blue Cross Blue Shield built a $175 million, 220,000 sq ft. data center in Fort Worth employing 130 workers. In 2010, Med Fusion, joint venture of Baylor Health Care System, Texas Oncology PA, Pathologists Biomedical Laboratories LLP and US Oncology, leased 172,000 sq ft. in Lewisville with plans to hire up tp 900 employees by 2014. In 2010, Health Management Systems, Inc. moved its national headquarters from New York to Irving adding 350 jobs to its existing employment base of 650.

US NEWS and WORLD REPORT BEST OF 2010

University of North Texas Health Science Center (19th) and UT Southwestern Medical Center (20th) were ranked among the top medical schools in the country for primary care. UT Southwestern Medical Center was also ranked 19th for best research medical school.

Children's Medical Center has eight clinical programs native Gastroenterology, Heart and Heart Surgery, Kidney Disorders, Neurology and Neurosurgery, Orthopedics (2nd), Pulmonology and Urology (11th).

Baylor Dallas is ranked among the nation’s top hospitals in gastroenterology (43rd), kidney disorders (59th) and urology (47th). Baylor Institute for Rehabilitation is ranked 18th among the nation’s top rehabilitation facilities. UT Southwestern is nationally ranked in six specialty-care areas: urology (15th), diabetes/ endocrinology (24th), gynecology (25th), kidney disorders (26th), neurology and neurosurgery (28th), and ear, nose and throat (50th).

Cook Children’s Medical Center is ranked 29th in Pediatrics: Pulmonology in Orthopedics

Parkland Memorial Hospital ranked 23rd in Gynecology and ranked 48th in

expansions and relocations

In 2008, Blue Cross Blue Shield built a $175 million, 220,000 sq ft. data center in Fort Worth employing 130 workers. In 2010, Med Fusion, joint venture of Baylor Health Care System, Texas Oncology PA, Pathologists Biomedical Laboratories LLP and US Oncology, leased 172,000 sq ft. in Lewisville with plans to hire up tp 900 employees by 2014. In 2010, Health Management Systems, Inc. moved its national headquarters from New York to Irving adding 350 jobs to its existing employment base of 650.

Robert M. McFarlin, MD - Tenet Healthcare - KIMBERLY-CLARK

423,459 Inpatient Discharges Annually

Average Daily Occupancy Rate: 64%

Average Length of Stay: 3.5 days

Medicare accounts for 25% and Medicaid accounts for 12% of the region’s acute care discharges

FROM BILLIAN’S HEALTH DATA

Fortune 500 health care related headquarters

- Tenet Healthcare - Kimberly-Clark

According to the most recent federal Medicare statistics of Dallas-Fort Worth’s acute care hospitals

The total health industry employment for DFW is greater than the health industry of 30 other states

Nobel Prize laureates in health sciences

UT Southwestern Medical Center has four nobel prize winners, three of whom are active faculty winners

1985 Nobel Prize in Physiology or Medicine
Dr. Michael Brown
Dr. Joseph Goldstein

1988 Nobel Prize in Chemistry
Dr. Johann Deisenhofer
Dr. Robert Huber
Dr. Harald Rose

1994 Nobel Prize in Physiology or Medicine
Dr. Alfred Gilman
About the Dallas Regional Chamber
The Dallas Regional Chamber is the area’s leading membership-driven business organization committed to promoting economic prosperity by leading economic development, driving improvements in public education, influencing public policy, and catalyzing and advocating for regional partnerships. The Chamber works to ensure that the Dallas region will become the most economically prosperous region - and the most desirable place to live and work - in the United States. The Chamber is a not for profit organization comprised of businesses which represent all facets of the North Texas business community.